Appendix 1

Draft Written Resolutions for Exeter City Group Limited and Exeter City Living Limited

COMPANY NUMBER: 11404047

THE COMPANIES ACT 2006

PRIVATE COMPANY LIMITED BY SHARES

Written resolution OF

EXETER CITY GROUP LIMITED

(the Company)

CIRCULATED ON [insert circulation date]

Pursuant to Chapter 2 of Part 13 of the Companies Act 2006, the directors of the Company propose that the following resolution be passed as a special resolution

SPECIAL RESOLUTION

THAT the articles of association of the Company be amended as follows:

- 1. Clause 3.1 be amended by the removal of clause 3.1.1 and the addition of new clause 3.1.1 below.
 - 'oversee the performance of the Company's subsidiary companies and hold and manage property assets and then the subsequent sale and/or ongoing management of those assets; and'
- 2. Clause 10.3 of the articles of association be amended to read 'There shall be a minimum of one (1) Director on the Board and, unless the Shareholder otherwise agrees a maximum number of three (3) directors'
- **3.** Clause 13.1 of the articles of association be amended to read 'The quorum at a Directors' meeting shall be one (1) Director appointed at the time of the relevant Directors' meeting. Article 11(2) of the Model Articles shall not apply.

Please read the explanatory notes at the end of this document before signifying your agreement to the resolutions.

The undersigned, the Sole Shareholder entitled to vote on the Resolution Circulation Date hereby irrevocably agree to the resolution.

Signed	Date
for and on behalf of Exeter City Council	

EXPLANATORY NOTES FOR SHAREHOLDER

- If you agree to the resolution, please signify your agreement by signing and dating this document where indicated above and returning it to the Company by E-MAIL by attaching a scanned copy of the signed document to an e-mail and sending it to Suzanne.edwards@exeter.gov.uk.
- 2 If you do not agree to the above resolution, you do not need to do anything.
- Once you have signified your agreement to the resolution, you may not revoke your agreement.
- 4 Unless, within 28 days of the circulation date, sufficient agreement has been received for the resolution to be passed, it will lapse. If you agree to the resolution, please ensure that signification of your agreement reaches us before or on this date

COMPANY NUMBER: 11404047

THE COMPANIES ACT 2006

PRIVATE COMPANY LIMITED BY SHARES

Written resolution OF

EXETER CITY LIVING LIMITED

(the Company)

CIRCULATED ON [insert circulation date]

Pursuant to Chapter 2 of Part 13 of the Companies Act 2006, the directors of the Company propose that the following resolution be passed as a special resolution

SPECIAL RESOLUTION

THAT the articles of association of the Company be amended as follows:

- **1.** Clause 3.1 be amended by the removal of clause 3.1.1 and the addition of new clause 3.1.1 below.
 - 'Hold and manage property assets and then subsequently dispose of assets owned or managed by the Shareholder; and'
- 2. Clause 10.3 of the articles of association be amended to read 'There shall be a minimum of one (1) Director on the Board and, unless the Shareholder otherwise agrees a maximum number of three (3) directors'
- **3.** Clause 13.1 of the articles of association be amended to read 'The quorum at a Directors' meeting shall be one (1) Director appointed at the time of the relevant Directors' meeting. Article 11(2) of the Model Articles shall not apply.

Please read the explanatory notes at the end of this document before signifying your agreement to the resolutions.

The undersigned, the Sole Shareholder entitled to vote on the Resolution Circulation Date hereby irrevocably agree to the resolution.

Signed	Date
for and on behalf of Exeter City Council	

EXPLANATORY NOTES FOR SHAREHOLDER

- If you agree to the resolution, please signify your agreement by signing and dating this document where indicated above and returning it to the Company by **E-MAIL** by attaching a scanned copy of the signed document to an e-mail and sending it to Suzanne.edwards@exeter.gov.uk.
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Appendix 2 List of Exeter City Council Company and Charity Interests

ECC Group interests

	Company No.	Ownership	Shareholder Rep	Appointed Director	Client Lead	Status	Purpose
Strata	09041662	33%	Leader via JEC	Strategic Director for People	Head of Digital & Data	Active	Provision of IT Services
ESPL	06828415	20%	PH Climate	Head of City Centre & Net Zero	N/A	Active	To develop and manage Exeter Science Park
Exeter City Group	11404047	100%	ChiefExecutive	Finance Manager - Commercial	N/A	Active	Holding Company for ECL
ECL	11410540	*100%	ChiefExecutive	Finance Manager - Commercial	Head of Commercial Assets	Active	To manage rental properties for Council
Exeter City Homes	11410363	*100%	ChiefExecutive	Finance Manager - Commercial	N/A	Dormant	To manage residential rental properties
Exeter City Living Property	11410214	*100%	ChiefExecutive	Finance Manager - Commercial	N/A	Dormant	To manage commercial rental properties
SWAP	08215338	4%	Chair of A&G	N/A	Head of Finance	Active	Provision of Internal Audit Services
EBC	01995933	100%	Not Determined	3 Councillors	N/A	Active	To Provide Start Up space for new Companies
ECQT	Charity	N/A	N/A	8 Councillors	Not determined	Active	To enhance and promote the Canal & Quay area of the City
-	,	,	,				, , ,
Dextco	10506296	20%	Not Determined	Howard Smith	N/A	Dormant	To encourage inward investment in low carbon energy projects
Monkerton Heat Co	09853521	16 66%	Not Determined	Howard Smith	N/A	Deemed dormant	To hold the head lease for district Heating network pipelines
INIOIIVEI TOIT LIEUT CO	09055521	10.00%	Not Determined	Inowaru Siliitii	IV/A	Deemed dormant	To floid the flead lease for district fleating fletwork pipelines

^{*} Holding Company owns these subsidiaries

Appendix 3 Company Financial Information

Appendix 3a Strata Service Solutions Annual Report and Financial Statements

Annual Report and Financial Statements Year Ended 31 March 2024

Registration number: 09041662

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Company Information

Directors Mr S P I Davey

Ms J J Yelland Mr N A Blaney

Registered office Civic Centre

Paris Street Exeter Devon EX1 1JN

Auditors PKF Francis Clark

Statutory Auditor Centenary House Peninsula Park Rydon Lane Exeter Devon EX2 7XE

Strategic Report for the Year Ended 31 March 2024

The directors present their strategic report for the year ended 31 March 2024.

Principal activity

The principal activity of the company is the provision of information technology services to East Devon District Council, Teignbridge District Council and Exeter City Council.

Fair review of the business

Turnover for the year amounted to £9,453,192 (2023: £9,332,734) with a profit before taxation for the year of £8,201 (2023: loss of £524,809). Net current assets are £1,289,995 (2023: £1,266,857) and the company has net assets totalling £806,803 (2023: net assets £365,738). The balance sheet has moved from Shareholders funds of £365,738 in 2023 to £806,803 due to a reduction in the Company's pension fund liability linked to interest rate increases in the year to 31 March 2024. The Directors are satisfied that the guarantee provided by the three owner Councils in respect of the Pension Fund liabilities means that the Company can continue to trade and invest in the infrastructure required to grow the Company.

The Company's mutual trading status means that it only conducts business with the three owner Councils.

Performance in the year exceeded the Business Plan expectations, and resulted in delivery of a £0.952 million benefit to the Owners. A proportion of this was delivered up front in the form of reduced payments. Savings were mainly achieved through renegotiating a number of contracts despite high inflationary increases impacting contract renewals as well as a significant staff pay award increase. Over the life of the Company, it has delivered refunds to the Councils totalling £6.934 million, well in excess of the targets set out in the original Business Plan.

Strata has updated its performance metrics in the last financial year, aligning them with industry best practices. The revised indicators now include service requests, incident occurrences, change requests, new projects, system uptime, and outages. These refined metrics provide a clearer focus, enabling prompt adjustments if any metric deviates from the norm or exceeds expectations for a given period. The Partnership has outlined an ambitious business plan for 2024/25, aimed at transforming partner interactions with the public. This transformation is supported by the adoption of industry best practices like ITIL and a revamped project and resource management process.

In summary, the Company has surpassed financial expectations while investing in significant transformation initiatives for its owners.

Strategic Report for the Year Ended 31 March 2024

Principal risks and uncertainties

The Company, owned by three Local Authorities, operates on fixed budgets, necessitating stringent management to achieve set objectives.

Current global economic conditions pose a risk of high inflation and reduced local government grants. Technology plays a pivotal role in revamping the councils' operational models and curbing overall expenditure, which is reflected in the business plan for 2024/25, emphasizing 'investment to save' strategies.

As the owners are Local Authorities, they are subject to political change, which can affect the Company. If political change does take place in one of the owners, there is still a requirement to give 18 months' notice after the end of the three year period prior to leaving the Company, which should allow for a full assessment of the Company moving forward. In reality, however, as the three Councils have merged the infrastructure on which they run their respective businesses, it would be financially challenging for one of the Councils to serve notice. A Council would have to put in place alternate infrastructure and compensate the other authorities for the additional costs that they would incur going forward. Further details are given in the accounting policies under Going Concern.

Directors' Report for the Year Ended 31 March 2024

The directors present their report and the financial statements for the year ended 31 March 2024.

Directors of the company

The directors who held office during the year were as follows:

Mr S P I Davey

Ms J J Yelland

Mr N A Blaney

Disclosure of information to the auditors

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information. The directors confirm that there is no relevant information that they know of and of which they know the auditors are unaware.

Approved by the Board on	and signed on its behalf by:
Ms J J Yelland Director	

Statement of Directors' Responsibilities

The directors acknowledge their responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Auditor's Report to the Members of Strata Service Solutions Limited

Opinion

We have audited the financial statements of Strata Service Solutions Limited (the 'company') for the year ended 31 March 2024, which comprise the Profit and Loss Account, Statement of Comprehensive Income, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2024 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the director's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

Independent Auditor's Report to the Members of Strata Service Solutions Limited

We have nothing to report in this regard.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and Directors' Report for the financial year for which
 the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and Directors' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor Responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Independent Auditor's Report to the Members of Strata Service Solutions Limited

As part of our audit planning we obtained an understanding of the legal and regulatory framework that is applicable to the company. We gained an understanding of the company and the industry in which the company operates as part of this assessment to identify the key laws and regulations affecting the company. As part of this, we reviewed the company's website for indication of any regulations and certification in place and discussed these with the relevant individuals responsible for compliance. The key regulations we identified were health and safety regulations, breaches of The General Data Protection Regulation ("GDPR") and achieving accreditation to the public services network. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006 and relevant tax legislation.

We discussed with management how the compliance with these laws and regulations is monitored and discussed policies and procedures in place. We also identified the individuals who have responsibility for ensuring that the company complies with laws and regulations and deals with reporting any issues if they arise. As part of our planning procedures, we assessed the risk of any non compliance with laws and regulations on the company's ability to continue trading and the risk of material misstatement to the accounts.

We also evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements. The key incentive identified is to meet the targets set by the group and we determined that the principal risks were related to the overstatement of profit, either through overstating revenue, understating expenditure or management bias in accounting estimates.

Based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations. Our procedures involved the following:

- Enquiries of management regarding their knowledge of any non compliance with laws and regulations that could affect the financial statements. As part of these enquiries we also discussed with management whether there have been any known instances of fraud.
- Discussed with the health and safety officer if any incidents have been reported during the year.
- Review of the GDPR policy and enquiries to management as to the occurrence and outcome of any reportable breaches.
- Reviewed the most recent certificate for accrediation to the public services network.
- Reviewed legal and professional costs to identify any possible non compliance or legal costs in respect of non compliance.
- Audited the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale of significant transactions outside the normal course of business.
- Reviewed estimates and judgements made in the accounts for any indication of bias and challenged assumptions used by management in making the estimates.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements. This risk increases the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements as we are less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment, collusion, omission or misrepresentation.

Independent Auditor's Report to the Members of Strata Service Solutions Limited

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Tom Beable (FCA) (Senior Statutory Auditor PKF Francis Clark, Statutory Auditor
Centenary House Peninsula Park Rydon Lane Exeter Devon EX2 7XE
Date:

Profit and Loss Account

Year Ended 31 March 2024

	Note	2024 £	2023 £
Turnover	3	9,453,192	9,332,734
Cost of sales		(3,835,815)	(4,313,595)
Gross profit		5,617,377	5,019,139
Administrative expenses		(5,673,765)	(5,339,485)
Operating loss Other interest receivable and similar income Interest payable and similar charges	4 7	(56,388) 82,589 (18,000)	(320,346) 40,537 (245,000)
Profit/(loss) before tax		8,201	(524,809)
Taxation	8	(18,136)	(7,702)
Loss for the financial year		(9,935)	(532,511)

Statement of Comprehensive Income

Year Ended 31 March 2024

	Note	2024 £	2023 £
Loss for the year Remeasurement gain on defined benefit pension schemes	14	(9,935) 451,000	(532,511) 9,987,000
Total comprehensive income for the year		441,065	9,454,489

Balance Sheet

31 March 2024

	Note	2024 £	2023 £
Fixed assets			
Intangible assets	9	1,307,206	1,318,194
Tangible assets	10	493,094	677,056
		1,800,300	1,995,250
Current assets			
Stocks		24,970	16,948
Debtors	11	2,892,445	1,939,768
Cash at bank and in hand		1,005,617	716,980
		3,923,032	2,673,696
Creditors: Amounts falling due within one year	12	(2,633,037)	(1,406,839)
Net current assets		1,289,995	1,266,857
Total assets less current liabilities		3,090,295	3,262,107
Deferred income	12	(2,094,492)	(2,259,369)
Net assets excluding pension liability		995,803	1,002,738
Net pension liability	14	(189,000)	(637,000)
Net assets		806,803	365,738
Capital and reserves			
Called up share capital	15	3	3
Profit and loss account		806,800	365,735
Total equity		806,803	365,738

Approved and authorised by the Board on and signed on its behalf by:

Ms J J Yelland Director

Company Registration Number: 09041662

Statement of Changes in Equity

Year Ended 31 March 2024

	Share capital £	Profit and loss account £	Total £
At 1 April 2023	3	365,735	365,738
Loss for the year	-	(9,935)	(9,935)
Other comprehensive income	<u>-</u>	451,000	451,000
Total comprehensive income		441,065	441,065
At 31 March 2024	3	806,800	806,803
	Share capital £	Profit and loss account	Total £
At 1 April 2022	· ·	loss account	_
Loss for the period	£	(9,088,754) (532,511)	(9,088,751) (532,511)
·	£	loss account £ (9,088,754)	£ (9,088,751)
Loss for the period	£	(9,088,754) (532,511)	(9,088,751) (532,511)

Statement of Cash Flows

Year Ended 31 March 2024

	Note	2024 £	2023 £
Cash flows from operating activities			
Loss for the year Adjustments to cash flows from non-cash items		(9,935)	(532,511)
Depreciation and amortisation	4	635,613	648,989
Loss on disposal of tangible assets		-	11,571
Finance income		(82,589)	(40,537)
Finance costs	7	18,000	245,000
Corporation tax	8	18,136	7,702
		579,225	340,214
Working capital adjustments			
Net pension movement	14	(15,000)	730,500
Increase in stocks		(8,022)	(5,679)
Increase in trade debtors	11	(952,677)	(208,283)
Increase/(decrease) in trade creditors	12	1,215,764	(395,089)
Decrease in deferred income		(164,877)	(147,926)
Cash generated from operations		654,413	313,737
Corporation tax paid		(7,702)	(491)
Net cash flow from operating activities		646,711	313,246
Cash flows from investing activities			
Interest received		82,589	40,537
Acquisitions of tangible assets		(49,836)	(197,204)
Acquisition of intangible assets		(390,827)	(498,845)
Net cash flows from investing activities		(358,074)	(655,512)
Net increase/(decrease) in cash and cash equivalents		288,637	(342,266)
Cash and cash equivalents at 1 April		716,980	1,059,246
Cash and cash equivalents at 31 March		1,005,617	716,980

Notes to the Financial Statements

Year Ended 31 March 2024

1 General information

The company is a private company limited by share capital, incorporated in England and Wales.

The address of its principal place of business and registered office is:

Civic Centre Paris Street Exeter Devon EX1 1JN

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Basis of accounting and statement of compliance

The company's financial statements have been prepared in accordance with FRS 102 - the Financial Reporting Standard applicable in the UK and Republic of Ireland.

There are no material departures from FRS 102.

The functional currency of Strata Service Solutions Limited is considered to be pounds sterling because that is the currency of the economic environment in which the company operates.

Going concern

Each year the Company produces a Business Plan, setting out projected financial returns for the following period (latest three years) based on the agreed funding mechanism. The latest Business Plan runs to 2026-27 and projects that the costs of the business will be met by the Company's income stream in each year. This is based on known cost pressures and income increases in line with inflation.

As disclosed within the Strategic Report, the Local Authority owners are required to give 18 months' notice, in order to terminate services. At the date of approval of the financial statements, no owner had served notice.

On this basis, the directors have prepared the financial statements on a going concern basis.

Notes to the Financial Statements

Year Ended 31 March 2024

Key sources of estimation uncertainty

The directors have considered the judgements and estimation uncertainties included in these financial statements and the accounting policies applied and concluded that these do not have a significant effect on the amounts recognised in the financial statements or lead to a risk of causing a material misstatement of the carrying amounts of assets and liabilities within the next financial year. Estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects that period only, or in the period of revision and future periods if the revision affects both current and future periods.

The items in the financial statement where these judgements and estimates have been made include:

Due to advancements in technology the estimation of the useful economic life of intangible assets, which predominately are made up of software, is deemed to be a key estimate. The carrying amount is £1,307,206 (2023 - £1,318,194).

Due to advancements in technology the estimation of the useful economic life of tangible assets, which predominately are made up of computer equipment, is deemed to be a key estimate. The carrying amount is £493,094 (2023 - £677,056).

Defined benefit pension liability - assumptions surrounding the discount rate, future salary increases, inflation and future pension increased are considered key estimates. There is also an asset ceiling in place. The carrying amount is $\pounds(189,000)$ (2023 - $\pounds(637,000)$).

Revenue recognition

Turnover comprises the fair value of the consideration received or receivable for the provision of information technology services to the relevant councils. Turnover is shown net of value added tax, returns, rebates and discounts. Fees are invoiced quarterly and recognised in the period to which they relate. Revenue is accrued or deferred as appropriate.

Government grants

Government grants relating to fixed assets are treated as deferred income and released to the profit and loss account over the expected useful lives of the assets concerned. Other grants are credited to the profit and loss account as the expenditure is incurred.

Tax

Tax is recognised in profit or loss, except that a change attributable to an item of income or expense recognised as other comprehensive income is also recognised directly in other comprehensive income.

The current corporation tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the company operates and generates taxable income.

Tangible assets

Tangible assets are stated in the balance sheet at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The cost of tangible assets includes directly attributable incremental costs incurred in their acquisition and installation.

Notes to the Financial Statements

Year Ended 31 March 2024

Depreciation

Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

Asset class

Depreciation method and rate

Computer equipment

5-10 years straight line

Intangible assets

Intangible assets are stated in the balance sheet at cost, less any subsequent accumulated amortisation and subsequent accumulated impairment losses.

Amortisation

Amortisation is provided on intangible assets so as to write off the cost over their useful life as follows:

Asset class

Amortisation method and rate

3-5 years straight line

Stocks

Software

Stocks represent consumable stock and are carried at cost less provision for impairment.

Leases

Leases in which substantially all the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases are charged to profit or loss on a straight-line basis over the period of the lease.

Defined benefit pension obligation

A liability is recognised on the balance sheet in respect of defined benefit pension plans and is calculated as the present value of the defined benefit obligation at the reporting date minus the fair value of plan assets. Where the fair value of the plan assets exceeds the present value of the defined benefit obligation an assessment is made about the ability to realise pensions assets through reductions in future employer's contributions, which can result in a ceiling being placed on the value of the net asset that can be recognised. The defined benefit obligation is measured using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future payments by reference to market yields at the reporting date on high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related pension liability.

Actuarial gains and losses are charged or credited to other comprehensive income in the period in which they arise.

3 Turnover

The analysis of the company's revenue for the year from continuing operations, all of which is attributable to the United Kingdom, is as follows:

	2024	2023
	£	£
Fee income	8,817,579	8,207,098
Grant income	635,613	1,125,636
	9,453,192	9,332,734

Notes to the Financial Statements Year Ended 31 March 2024

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	2024 £	2023 £
Depreciation expense	233.798	222,382
Amortisation expense	401.815	426.607
Loss on disposal of property, plant and equipment		11,571

5 Staff costs

The aggregate payroll costs (including directors' remuneration) were as follows:

	2024 £	2023 £
Wages and salaries	2,972,793	2,905,922
Social security costs	282,338	260,380
Pension costs, defined benefit scheme - service charge	507,000	1,127,000
	3,762,131	4,293,302

The average number of persons employed by the company (including directors) during the year, analysed by category was as follows:

	2024 No.	2023 No.
Administration and support	<u>71</u>	70

6 Auditor's remuneration

	2024 £	2023 £
Audit of the financial statements	12,700	7,500

7 Interest payable and similar expenses

	2024	2023
	£	£
Net finance costs in respect of defined benefit pension scheme	18,000	245,000

Notes to the Financial Statements

Year Ended 31 March 2024

8 Taxation

Tax charged in the profit and loss account

	2024 £	2023 £
Current taxation		
UK corporation tax	<u>18,136</u>	7,702

The tax on the profit for the year is higher than the standard rate of corporation tax in the UK (2023 - lower than the standard rate of corporation tax in the UK) of 25% (2023 - 19%).

The differences are reconciled below:

	2024 £	2023 £
Profit/(loss) before tax	8,201	(524,809)
Corporation tax at standard rate Effect of expense not deductible in determining taxable profit (tax	2,050	(99,714)
loss)	18,597	107,416
Marginal relief	(2,511)	
Total tax charge	18,136	7,702

By virtue of its members, the company has been set up as a mutual trading company and as such the tax charge for the year is only applied to its external investment income, being interest receivable.

Notes to the Financial Statements Year Ended 31 March 2024

9 Intangible assets

	Software £	Total £
Cost or valuation At 1 April 2023 Additions Disposals	4,220,765 390,827 (9,293)	4,220,765 390,827 (9,293)
At 31 March 2024	4,602,299	4,602,299
Amortisation At 1 April 2023 Amortisation charge Amortisation eliminated on disposals	2,902,571 401,815 (9,293)	2,902,571 401,815 (9,293)
At 31 March 2024	3,295,093	3,295,093
Carrying amount		
At 31 March 2024	1,307,206	1,307,206
At 31 March 2023	1,318,194	1,318,194
10 Tangible assets		
TO Tallyible assets		
TO Tallyble assets	Computer equipment £	Total £
Cost or valuation At 1 April 2023 Additions	equipment	
Cost or valuation At 1 April 2023	equipment £ 2,137,192	£ 2,137,192
Cost or valuation At 1 April 2023 Additions	equipment £ 2,137,192 49,836	£ 2,137,192 49,836
Cost or valuation At 1 April 2023 Additions At 31 March 2024 Depreciation At 1 April 2023 Charge for the year	2,137,192 49,836 2,187,028 1,460,136 233,798	2,137,192 49,836 2,187,028 1,460,136 233,798
Cost or valuation At 1 April 2023 Additions At 31 March 2024 Depreciation At 1 April 2023 Charge for the year At 31 March 2024	2,137,192 49,836 2,187,028 1,460,136 233,798	2,137,192 49,836 2,187,028 1,460,136 233,798

Notes to the Financial Statements Year Ended 31 March 2024

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	2024 £	2023 £
Trade debtors	136,177	188,532
Other debtors	5,757	11,476
Prepayments and accrued income	2,750,511	1,739,760
	2,892,445	1,939,768
12 Creditors		
	2024 £	2023 £
Due within one year		
Trade creditors	853,537	669
Corporation tax	18,136	7,702
Social security and other taxes	169,766	208,705
Outstanding defined contribution pension costs	53,454	48,383
Other creditors	3,469	3,513
Accrued expenses	1,534,675	1,137,867
	2,633,037	1,406,839
Deferred income		
Government grants	2,094,492	2,259,369
13 Obligations under leases and hire purchase contracts		
Operating leases The total of future minimum lease payments is as follows:		
	2024 £	2023 £
Not later than one year	71,013	71,103
Later than one year and not later than five years	41,477	112,580
	112,490	183,683

Notes to the Financial Statements
Year Ended 31 March 2024

14 Pension and other schemes

Defined benefit pension schemes Local Government Pension Scheme (LGPS)

The assets and liabilities of the scheme were transferred to the company on 1 November 2014 when the employees, who are members of the scheme, were transferred to the company from East Devon District Council, Teignbridge District Council and Exeter City Council. As part of the arrangements for the transfer, the Councils have provided guarantees to meet their share of their respective liabilities to the scheme in the event of the insolvency of the company.

The date of the most recent comprehensive actuarial valuation was 31 March 2024. Contributions are set every three years as a result of the actuarial valuation of the Fund required by the Regulations. The next actuarial valuation of the Fund will be carried out as at 31 March 2026 and will set contributions for the period 1 April 2026 to 31 March 2029. There are no minimum funding requirements in the LGPS but the contributions are generally set to target a funding level of 100% using the actuarial valuation assumptions.

The total cost relating to defined benefit schemes for the year recognised in profit or loss as an expense was £533,000 (2023 - £1,379,000).

Reconciliation of scheme assets and liabilities to assets and liabilities recognised

The amounts recognised in the balance sheet are as follows:

	2024 £	2023 £
Fair value of scheme assets	14,466,000	12,426,000
Present value of defined benefit obligation	(13,669,000)	(13,063,000)
	797,000	(637,000)
Impact of asset ceiling (*)	(986,000)	
Defined benefit pension scheme deficit	(189,000)	(637,000)

^(*) The asset ceiling applied at 31 March 2024 reflects that the company's ability to realise the full economic benefits of the net pensions asset of £797,000, calculated under the accounting standards for post-employment benefits, through reductions in future employer's contributions is limited, due to the company's LGPS funding commitments.

Defined benefit obligation

Changes in the defined benefit obligation are as follows:

Notes to the Financial Statements

Year Ended 31 March 2024

		2024 £
Present value at start of year		13,063,000
Current service cost		507,000
Interest cost		628,000
Benefits paid net of transfers in		(137,000)
Contributions by scheme participants		179,000
Change in demographic assumptions		(165,000)
Experience loss on defined benefit obligations		33,000
Change in financial assumptions		(439,000)
Present value at end of year		13,669,000
Fair value of scheme assets		
Changes in the fair value of scheme assets are as follows:		
		2024 £
Fair value at start of year		12,426,000
Interest income		610,000
Return on plan assets, excluding amounts included in interest incom	e/(expense)	866,000
Employer contributions		530,000
Contributions by scheme participants		179,000
Benefits paid		(137,000)
Administrative expenses		(8,000)
Fair value at end of year		14,466,000
Analysis of assets		
The major categories of scheme assets are as follows:		
	2024 £	2023 £
Cash and cash equivalents	326,000	148,000
Equity instruments	9,745,000	8,527,000
Debt instruments	3,287,000	2,657,000
Property	1,111,000	1,089,000
Other assets	(3,000)	5,000
	14,466,000	12,426,000
Return on scheme assets		
	2024 £	2023 £
Return on scheme assets	1,476,000	(165,000)

Notes to the Financial Statements

Year Ended 31 March 2024

The pension scheme has not invested in any of the company's own financial instruments or in properties or other assets used by the company.

The overall expected return on assets assumption is derived as the weighted average of the expected returns from each of the main asset classes.

Principal actuarial assumptions

The principal actuarial assumptions at the balance sheet date are as follows:

	2024 %	2023 %
Discount rate	4.95	4.80
Future salary increases	3.90	3.90
Future pension increases	2.90	2.90
Inflation	3.15	3.10
Post retirement mortality assumptions		
	2024 Years	2023 Years
Current UK pensioners at retirement age - male	22.00	22.00
Current UK pensioners at retirement age - female	23.00	23.00
Future UK pensioners at retirement age - male	23.00	23.00
Future UK pensioners at retirement age - female	24.00	24.00

15 Share capital

Allotted, called up and fully paid shares

	2024			2023
	No.	£	No.	£
Ordinary shares of £1 each	3	3	3	3

16 Commitments

Other financial commitments

The Company entered into one commitment at the year end relating to the Finance Convergence project.

The total amount contracted for but not provided in the financial statements was £200,017 (2023 - £237,136).

Notes to the Financial Statements Year Ended 31 March 2024

17 Related party transactions

Key management personnel

The directors are not remunerated from this company, other key management remuneration is as follows:

Key management compensation

,	2024 £	2023 £
Salaries and other short term employee benefits	81,142	12,702
Post-employment benefits	15,660	2,121
Consultants fees	<u>-</u>	232,830
	96,802	247,653

Summary of transactions with other related parties

Entities with joint control over the company

The company recognised turnover of £9,451,579 (2023: £9,331,188) to the Councils which jointly control it. At the year end £136,177 (2023: £188,518) was owed to the company by the Councils.

Entities under common control

During the year an entity under common control received services from the company to the value of £1,358 (2023: £1,402). At the year end £nil (2023: £nil) was owed to the company by the company under common control.

Strata Service Solutions Limited

Detailed Profit and Loss Account

Year Ended 31 March 2024

	2024 £	2023 £
Turnover		
Fee income	8,817,579	8,207,098
Grant income	635,613	1,125,636
	9,453,192	9,332,734
Cost of sales		
Opening stock	(16,948)	(11,268)
Closing stock	24,970	16,947
Wages and salaries	(2,972,793)	(2,905,922)
Staff NIC (Employers)	(282,338)	(260,380)
Staff pensions (Defined benefit)	(507,000)	(1,127,000)
Staff training	(34,994)	(20,433)
Other employment costs	(46,712)	(5,539)
	(3,835,815)	(4,313,595)
Gross profit	5,617,377	5,019,139
Gross profit (%)	59.42%	53.78%
Administrative expenses		
Administrative expenses	(5,673,765)	(5,339,485)
Operating loss	(56,388)	(320,346)
Other interest receivable and similar income		
Other finance income	(82,589)	(40,537)
Interest payable and similar charges		
Interest on defined benefit pension scheme	(18,000)	(245,000)
Profit/(loss) before tax	8,201	(524,809)

Strata Service Solutions Limited

Detailed Profit and Loss Account

Year Ended 31 March 2024

	2024 £	2023 £
Administration costs		
Repairs and maintenance	10,992	14,561
Telephone and fax	404,555	360,149
Licences and support	1,563,400	1,128,167
Office expenses	-	550
Computer software and maintenance costs	2,012,771	2,170,207
Printing, postage and stationery	627,807	644,102
Trade subscriptions	17,310	18,177
Sundry expenses	38,660	67,940
Travel and subsistence	6,034	5,352
Advertising	129,379	138,232
Auditor's remuneration	12,700	7,500
Internal audit costs	9,783	9,100
Legal and professional	203,338	113,062
Bank charges	1,423	1,826
Amortisation of intangible assets	401,815	426,607
Depreciation of computer equipment (owned)	233,798	222,382
(Profit)/loss on disposal of tangible fixed assets		11,571
	5,673,765	5,339,485

Appendix 3b Exeter Science Park Annual Report and Financial Statements

ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

THURSDAY



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24/10/2024 COMPANIES HOUSE #131



COMPANY INFORMATION

DIRECTORS

RSN Ames

S Basker

P Chivers

K Denton

J Dumeresque (résigned 2 April 2024) V Hatfield (appointed 11 April 2023)

P Hayward (resigned 26 May 2023) R Knight (resigned 6 July 2023)

D Richardson (resigned 24 April 2024)
D Rowe (resigned 21 December 2023)
A Wissenburg

J Yelland (resigned 31 March 2023) A Wood (appointed 8 May 2024)

M Hall (appointed 26 June 2023, resigned 8 May 2024)
N Buckland (appointed 1 August 2024)
D Ferguson (appointed 1 August 2024)

REGISTERED NUMBER

06828415

REGISTERED OFFICE

Science Park Centre

6 Babbage Way

Exeter

EX5 2FN

INDEPENDENT AUDITORS

Bishop Fleming LLP

Chartered Accountants & Statutory Auditors

2nd Floor Stratus House

Emperor Way

Exeter Business Park

Exeter

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Independent auditors' report	4-7
Statement of income and retained earnings	8
Statement of financial position	,9 `
Statement of changes in equity	10
Notes to the financial statements	11 - 21

CHAIRMAN'S STATEMENT FOR THE YEAR ENDED 31 MARCH 2024

The chairman presents his statement for the period.

The challenging and sometimes volatile economic backdrop to FY2022-2023 tested ESPL and its clients. This persisted into the first part of FY2023-24 as we continued to experience the impact of the financial instability triggered by the September 2022 mini-budget. However, there was a noticeable shift during the second half of the year, and since September 2023 we have seen many of our clients growing and a net occupancy growth of around 1,000 sqft per month since then. This is very encouraging.

We were also encouraged by the start of the development of the new, sustainable, 'mindfully modern' voco Zeal Hotel which is on schedule for practical completion in December 2024. Its focus on innovation (design, construction, operations) to deliver through-life environmental sustainability is culturally well-aligned with the Science Park and will add further value to the community here and the wider economy.

The end of the worldwide COVID emergency led to the closure of the Environment Agency's COVID laboratory at Exeter Science Park and this along with a more general outward movement of yield has led to a reduction in the valuation of our property. Nevertheless, we have benefitted from evolving work patterns as more client-staff have returned to the office and there a greater demand for high-quality office and laboratory space. A report by JLL in early 2024 noted a 15% increase in office space usage compared to 2022, driven by companies redesigning spaces for hybrid working and we have evolved our offer to meet these new working patterns.

ESPL has been in scale-up mode since 2018. We have supported and weathered the COVID national emergency, helped our clients to survive and grow, developed new property and collaborated widely to support our region's recovery.

Our community space and events are growing and the Park as a whole continues to have a significant impact on the regional economy, with close to 700 people employed by organisations located here and a contribution of £48.5million GVA to the economy.

In July 2024, Exeter Science Park Ltd repaid its Growing Places Fund loan to the Heart of the South West Local Enterprise Partnership and extinguished four loan facilities. This was made possible by a £7.4m investment from its shareholders in the form of a debt for equity arrangement. This investment illustrates the shareholders' continued commitment to the Science Park and its future growth plans. In addition, land contiguous to Exeter Science Park was purchased for £1.5m equity, further strengthening the company's balance sheet. All this gives the ESPL's Board a high level of confidence that ESPL remains a robust business with a strong balance sheet and also helps position Exeter Science Park to realise its growth potential.

Now is the time for the Park to reset its course with a focus on developing partnerships locally, regionally and nationally to complete development of the park by the mid-2030s. We are now poised for growth, aiming to create more high-value jobs through the provision of quality office and laboratory facilities ranging from 100 square feet for start-ups to several thousand square feet for larger companies as part of a vibrant STEMM-fbeused/community.

R S N Ámes Chairman

Date 22/10/2024

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2024

The directors present their report and the financial statements for the year ended 31 March 2024.

DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them
 consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DIRECTORS

The directors who served during the year were:

- R S N Ames
- S Basker
- P Chivers
- K Denton
- J Dumeresque (resigned 2 April 2024)
- V Hatfield (appointed 11 April 2023)
- P Hayward (resigned 26 May 2023)
- R Knight (resigned 6 July 2023)
- D Richardson (resigned 24 April 2024)
- D Rowe (resigned 21 December 2023)
- A Wissenburg
- J Yelland (resigned 31 March 2023)
- M Hall (appointed 26 June 2023, resigned 8 May 2024)

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2024

DISCLOSURE OF INFORMATION TO AUDITORS

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any
 relevant audit information and to establish that the Company's auditors are aware of that information.

AUDITORS

The auditors, Bishop Fleming LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

SMALL COMPANIES NOTE

In preparing this report, the directors have taken advantage of the small companies exemptions provided by section 415A of the Companies Act 2006.

This report was approved by the board and signed on its behalf.

R S N Ames Director

Date: 22/10/2024

Science Park Centre 6 Babbage Way Exeter EX5 2FN

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EXETER SCIENCE PARK

OPINION

We have audited the financial statements of Exeter Science Park (the 'Company') for the year ended 31 March 2024, which comprise the Statement of income and retained earnings, the Statement of financial position, the Statement of changes in equity and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 March 2024 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

OTHER INFORMATION

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' report thereon. The directors are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EXETER SCIENCE PARK (CONTINUED)

OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' report and Chariman's statement for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' report have been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies
 regime and take advantage of the small companies' exemptions in preparing the Directors' report and
 from the requirement to prepare a Strategic report.

RESPONSIBILITIES OF DIRECTORS

As explained more fully in the Directors' responsibilities statement set out on page 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EXETER SCIENCE PARK (CONTINUED)

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, we considered the following:

- the nature of the sector, control environment and the Company's performance;
- results of our enquiries of management and the Directors, about their own identification and assessment of the risks of irregularities;
- any matters we identified having obtained and reviewed the Group's documentation of their policies and
 procedures relating to: identifying, evaluating and complying with laws and regulations and whether they
 were aware of any instances of non-compliance; detecting and responding to the risks of fraud and whether
 they have knowledge of any actual, suspected or alleged fraud; the internal controls established to mitigate
 risks of fraud or non-compliance with laws and regulations; and
- the matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and any potential indicators of fraud.

As a result of these procedures, we have considered the opportunities and incentives that may exist within the organisation for fraud and identified the highest area of risk to be in relation to revenue recognition, with a particular risk in relation to year-end cut-off. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We identified and obtained an understanding of the laws and regulations that are of significance to the Company by discussions with directors and by updating our understanding of the sector in which the Company operated in. Laws and regulations that are of direct significance to the Company, and of which non-compliance could result in material misstatement, are considered to be the UK Companies Act, FRS 102 and UK tax legislation.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the Company's ability to operate or to avoid a material penalty. These included health and safety regulations and employment legislation.

Our procedures to respond to risks identified included the following:

- reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- reviewing the financial statement disclosures and testing to supporting documentation to assess the recognition of revenue;
- enquiring of Directors and management concerning actual and potential litigation and claims;
- performing procedures to confirm material compliance with the requirements of the above regulations;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- reading minutes of Director meetings; and
- in addressing the risk of fraud through management override of controls, testing the appropriateness of
 journal entries and other adjustments; and assessing whether the judgements made in making accounting
 estimates are indicative of a potential bias.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EXETER SCIENCE PARK (CONTINUED)

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from an error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentations or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

USE OF OUR REPORT

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Bishop Fleming LLP

Mark Munro FCA (Senior statutory auditor) for and on behalf of Bishop Fleming LLP Chartered Accountants Statutory Auditors 2nd Floor Stratus House Emperor Way Exeter Business Park Exeter EX1 3OS

Date: 22/10/2024

STATEMENT OF INCOME AND RETAINED EARNINGS FOR THE YEAR ENDED 31 MARCH 2024

		_ '
	2024 £	2023 £
Turnover	1,354,201	1,439,845
Cost of sales	(585,632)	(355,715)
Gross profit	768,569	1,084,130
Administrative expenses	(1,579,141)	(1,054,381)
Other operating income	2,675,886	1,288,754
Fair value movements	(1,140,135)	(994,079)
Operating profit	725,179	324,424
Interest receivable and similar income	15,426	-
Interest payable and şimilar expenses	(371,009)	(338,113)
Profit/(loss) before tax	369,596	(13,689)
Tax on profit/(loss)	(140,809)	11,126
Profit/(loss) after tax	228,787	(2,563)
Retained earnings at the beginning of the year	1,528,366	1,530,929
	1,528,366	1,530,929
Profit/(loss) for the year	228,787	(2,563)
Retained earnings at the end of the year	1,757,153	1,528,366
The notes on pages 11 to 21 form part of these financial statements.	·	

EXETER SCIENCE PARK REGISTERED NUMBER:06828415

STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2024

	Note	-	2024 £		2023 £
Fixed assets	iAOIE				2
Intangible assets	:6		10,525		13,756
Tangible assets	7		16,975,925		18,021,282
			16,986,450		18,035,038
Current assets					
Debtors: amounts falling due within one year	-8	553,149		598,754	
Cash at bank and in hand		1,745,140		276,427	
		2,298,289		875,181	
Creditors: amounts falling due within one year	9	(8,349,913)		(5,688,084)	
Net current liabilities		· · · · · · · · · · · · · · · · · · ·	(6,051,624)		(4,812,903)
Total assets less current liabilities			10,934,826		13,222,135
Creditors: amounts falling due after more than one year	10		(2,371,751)		(5,028,656)
Provisions for liabilities			·		
Deferred tax	12	(2,404,822)		(2,264,013)	
			(2,404,822)		(2,264,013)
Net assets			6,158,253		5,929,466
Capital and reserves				·	
Called up share capital			4,401,100	•	4,401,100
Profit and loss account			1,757,153		1,528,366
			6,158,253		5,929,466

The Company's financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

R S N Ames Director

Date: 22/10/2024

The notes on pages 11 to 21 form part of these financial statements

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2024

	Called up share capital £	Profit and loss account	Total equity
At 1 April 2022	4,401,100	1,530,929	5,932,029
Comprehensive income for the year		•	
Loss for the year	<u>-</u> `	(2,563)	(2,563)
At 1 April 2023	4,401,100	1,528,366	5,929,466
Comprehensive Income for the year		,	
Profit for the year	.	228,787	228,787
At 31 March 2024	4,401,100	1,757,153	6,158,253
			

The notes on pages 11 to 21 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

1. GENERAL INFORMATION

The company is a private company limited by shares, registered in England and Wales. The address of the registered office is Science Park Centre, 6 Babbage Way, Exeter, EX5 2FN.

2. ACCOUNTING POLICIES

2.1 BASIS OF PREPARATION OF FINANCIAL STATEMENTS

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006. The disclosure requirements of Section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

The following principal accounting policies have been applied:

2.2 GOING CONCERN

The Directors are required to consider whether the company will continue as a going concern for a period of 12 months from the signing of the accounts.

In making the assessment, the Directors have reviewed the corporate plan and budgets and considered risks that could impact the businesses capital, financial and liquidity position over that period. The Directors have also reviewed forecasts prepared using stressed but plausible operating conditions for a period in excess of 12 months after the date of approval of these financial statements.

In addition, the equity investment outlined in note 15 has strengthened the company balance sheet since the financial year end and will help position Exeter Science Park to realise its growth potential.

The board therefore continues to adopt the going concern basis of accounting in the preparation of these financial statements.

2.3 TURNOVER

Turnover is measured at the fair value of the consideration received or receivable for goods supplied and services rendered, net of discounts and Value Added Tax.

Revenue is generated from: lease of space (offices and/or laboratories) to tenants; provision of services to tenants; room rental and catering services for meetings and events; food and beverage sales from the Science Park Centre Cafe.

Rent from leased spaces is recognised according to the period of occupancy in the financial year. Income from meetings/events is recognised according to the date the event took place. Income from the cafe is recognised on the day of the sale.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

2. ACCOUNTING POLICIES (continued)

2.4 GOVERNMENT GRANTS

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the company will comply with the conditions attaching to them and the grants will be received.

Government grants are recognised using the performance model.

Under the performance model, where the grant does not impose specified future performance-related conditions on the recipient, it is recognised in income when the grant proceeds are received or receivable. Where the grant does impose specified future performance-related conditions on the recipient, it is recognised in income only when the performance-related conditions have been met. Where grants received are prior to satisfying the revenue recognition criteria, they are recognised as a liability.

2.5 OTHER OPERATING INCOME

The sale of the land for the development of Zeal Hotel has been recognised as grant income in the accounts to match historic development costs incurred by the Science park. As there were no conditions on this grant, it will therefore be released in its entirety.

2.6 PENSIONS

DEFINED CONTRIBUTION PENSION PLAN

Contributions to defined contribution plans are recognised as an expense in the period in which the related service provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised in finance costs in profit or loss in the period in which arises.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

2. ACCOUNTING POLICIES (continued)

2.7 CURRENT AND DEFERRED TAXATION

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the reporting date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the reporting date.

2.8 INTANGIBLE ASSETS

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

At each reporting date the company assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined which is the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

All intangible assets are considered to have a finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed ten years. Website development and software purchased are amortised over three years on a straight line basis.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

2. ACCOUNTING POLICIES (continued)

2.9 TANGIBLE FIXED ASSETS

Tangible assets are initially recorded at cost and are subsequently stated at cost less any accumulated depreciation and impairment losses.

Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight-line method.

Depreciation is provided on the following basis:

Plant and machinery - 20% Fixtures and fittings - 20%

In addition to the standard depreciation categories above, specific specialist assets will be assessed for their useful life independently and depreciated on that basis.

If there is an indication that there has been a significant change in depreciation rate, useful life or residual value of any tangible asset, the depreciation is revised prospectively to reflect the new estimates.

Impairment

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

Where it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that are largely independent of the cash inflows from other assets or group of assets.

2.10 INVESTMENT PROPERTY

Buildings that are made available for let to tenants are held as investment properties and are subject to annual revaluation by a professional valuer. The valuer used for financial years 2022/23 and 2023/24 was Jones Lang LaSalle (JLL). Any movements in fair value of these assets is recognised as profit or loss.

2.11 CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise cash at bank and in hand, demand deposits with banks and other short-term highly liquid investments with original maturities of three months or less and bank overdrafts. In the statement of financial postiion, bank overdrafts are shown within borrowing or current liabilities.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

2. ACCOUNTING POLICIES (continued)

2.12 PROVISIONS FOR LIABILITIES

Provisions are recognised when the entity has an obligation at the reporting date as a result of a past event; it is probable that the entity will be required to transfer economic benefits in settlement and the amount of the obligation can be estimated reliably. Provisions are recognised as a liability in the statement of financial position and the amount of the provision as an expense.

Provisions are initially measured at the best estimate of the amount required to settle the obligation at the reporting date and subsequently reviewed at each reporting date and adjusted to reflect the current best estimate of the amount that would be required to settle the obligation. Any adjustments to the amounts previously recognised are recognised in profit or loss unless the provision was originally recognised as part of the cost of an asset. When a provision is measured at the present value of the amount expected to be required to settle the obligation, the unwinding of the discount is recognised in finance costs in profit or loss in the period it arises. Increases in provisions are generally charged as an expense to profit or loss.

2.13 FINANCIAL INSTRUMENTS

The company holds the following financial instruments:

- Loans
- Short term trade and other debtors and creditors; and
- Cash and bank balances.

All financial instruments are classified as basic.

The company has chosen to apply the recognition and measurement principles in FRS 102.

Financial instruments are recognised when the company becomes party to the contractual provisions of the instrument and derecognised when in the case of assets, the contractual rights to cash flows from the assets expire or substantially all the risks and rewards of ownership are transferred to another party, or in the case of liabilities, when the company's obligations are discharged, expire or are cancelled.

Such instruments are initially measured at transaction price, including transaction costs, and are subsequently carried at the undiscounted amount of the cash or other consideration expected to be paid or received, after taking account of impairment adjustments.

Loans are initially measured at transaction price, including transaction costs, and are subsequently carried at amortised cost using the effective interest method.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

3. JUDGMENTS IN APPLYING ACCOUNTING POLICIES AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Company's accounting policies, the directors are required to make judgments, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods. The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are outlined below.

Valuation of freehold and leasehold property

The company assesses the carrying value of their leasehold and freehold properties at each balance sheet date and makes adjustments to fair value when necessary.

The valuation of property represents a source of estimation uncertainty. The type and location of property means there is little market data against which to benchmark the carrying value. As such, the Company makes annual use of an external valuer to ensure the estimate of carrying value remains appropriate.

Recognition of capital grant income

The company recognises capital grant income based on the performance model basis. The grant is recognised based on a basket of conditions stated in the funding agreements.

4. EMPLOYEES

The average monthly number of employees, including the directors, during the year was as follows:

	.•	2024 No.	2023 No.
	Average number of employees	12 	11
5.	DDOGIT REFORE TAYATION		
Э.	PROFIT BEFORE TAXATION		
	The profit before taxation is stated before charging:		
		2024 £	2023 £
	Depreciation and amortisation of assets	75,491	62,771
	Fair value adjustments to investment property	1,140,135	994,079
	Fees payable for the audit of financial statements	11,650	11,200
		1,227,276	1,068,050

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

6. INTANGIBLE ASSETS

·	• '
	Website development & Software £
COST	
At 1 April 2023	18,594
Additions	3,959
At 31 March 2024	22,553
AMORTISATION	
At 1 April 2023	4,838
Charge for the year on owned assets	7,190
At 31 March 2024	12,028
NET BOOK VALUE	
At 31 March 2024	10,525
At 31 March 2023	13,756

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

7. TANGIBLE FIXED ASSETS

•	Freehold Investment property £	Leasehold Investment property £	Furniture, fittings and equipment £	investment property under construction £	Plant and machinery £	Total £
COST OR VALUATION				`		
At 1 April 2023	15,295,000	2,230,000	250,186	7,694	514,296	18,297,176
Additions	65,135	-	33,641	24,595	39,708	163,079
Revaluations	(1,280,135)	1,40,000	•	•	•	(1,140,135)
At 31 March 2024	14,080,000	2,370,000	283,827	32,299	554,004	17,320,120
DEPRECIATION			-		•	
At 1 April 2023	•	•	100,378	•	175,516	275,894
Charge for the year on owned assets	•		36,666	•	31,635	68,301
At 31 March 2024	*:	-	137,044		207,151	344,195
NET BOOK VALUE						
At 31 March 2024	14,080,000	2,370,000	146,783	32,289	346,853	16,975,925
At 31 March 2023	15,295,000	2,230,000	149,808	7,694	338,780	18,021,292

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

8.	DEBTORS		
		2024 £	2023 £
	Trade debtors	202,928	216,176
	Other debtors	350,221	382,578
		553,149	598,754
9.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR		
		2024 £	2023 £
	Loans:	7,671,965	5,245,843
	Trade creditors	143,609	1,18,142
	Other taxation and social security	33,394	40,310
	Leases	37,601	29,909
	Other creditors	309,509	153,428
	Accruals and deferred income	153,835	100,452
		8,349,913	5,688,084
10.	ÇREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR		
		2024 £	· 2023 £
	Loans		2,415,203
	Leases	2,132,546	2,170,158
	Deferred Capital Grants	239,205	443,295
	_		

The deferred grant relates to LEP funding for the George Parker Bidder Building Grant has been released on a performance basis using the basket of conditions stated in the LEP funding agreement.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

11. LOANS

The loan balances in creditors due within 1 year are made up of the following loans:

Lóan Amount £	Matures	Interest Rate %	Balance 2024 £	Balance 2023 £
500,000	January 25	2.55%	616,881	604,131
500,000	January 25	2.62%	617,936	604,836
1,000,000	February 25	2.55%	1,231,736	1,206,236
4,500,000	June 24	**	5,205,413	5,245,855
	Amount £ 500,000 500,000 1,000,000	Amount Matures £ 500,000 January 25 500,000 January 25 1,000,000 February 25	Amount Matures Rate % 500,000 January 25 2.55% 500,000 January 25 2.62% 1,000,000 February 25 2.55%	Amount Matures Rate 2024 £ 500,000 January 25 2.55% 616,881 500,000 January 25 2.62% 617,936 1,000,000 February 25 2.55% 1,231,736

^{**} EU reference rate plus 1%, capped at 3%

In July 2024, Exeter Science Park Ltd repaid its Growing Places Fund loan to the Heart of the South West Local Enterprise Partnership, and converted the remaining loan facilities above into equity. Further details of this are disclosed in note 15.

12. DEFERRED TAXATION

2024 £
(2,264,013)
. (140,809)
(2,404,822)
2023 £
(1,942,752)
2,108
(1,856,228)
1,532,859
(2,264,013)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2024

13. RELATED PARTY TRANSACTIONS

Devon Council, East Devon District Council, Exeter City Council and University of Exeter hold the controlling shares in Exeter Science Park Limited.

Details of foan and lease obligations are discussed in note 10 and 11 of these accounts.

University of Exeter is also a tenant in the Science Park Centre, holding several leases to rent space of various lengths. These leases are included in Note 9 above and as at 31st March 2024 leases held were:

- Unit G03, 344 sq feet, ending 3rd March 2025
- Unit S02b/c, 2,405 sq feet, ending 24th May 2026

The University of Exeter also has a lease/lease-back arrangement place for the Turing Building as referred to in Notes 9 and 10 above.

14. TENANT LEASE COMMITMENTS

Rental income from tenant leases is recognised in the accounts as it becomes due, but lease commitments may span several financial years. The table below shows tenant leases held at 31st March 2024 with their future period commitments to pay rent

	2024
Lease commitment in the period:	
1st April 2024 to 31st March 2025	1,079,769
1st April 2025 to 31st March 2026	755,267
Periods from 1st April 2026 onwards	2,242,419
Total	4,077,455

15. POST BALANCE SHEET EVENTS

In July 2024, Exeter Science Park Ltd repaid its Growing Places Fund loan to the Heart of the South West Local Enterprise Partnership, and converted the other existing loan facilities to equity. As a result, there are no loan creditors remaining at the time of signing these financial statements.

This was made possible by a £7.4m investment from its shareholders. In addition, land contiguous to Exeter Science Park was exchanged for £1.5m equity, further strengthening the company's balance sheet. All this helps position Exeter Science Park to realise its growth potential when fully developed with the aim of delivering high-value jobs, enhanced productivity and economic growth for our region.

Appendix 3c

Exeter City Living Limited Annual Report and Financial Statements

Annual Report and Financial Statements Year Ended 31 March 2024

Registration number: 11410540

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Company Information

Directors

R M Connolly

C R A Kislingbury

S E Edwards R J Hayman

Registered office

Exeter City Council

Civic Centre Paris Street Exeter EX1 1JN

Auditors

PKF Francis Clark Statutory Auditor Centenary House Peninsula Park

Rydon Lane Exeter EX2 7XE

Directors' Report for the Year Ended 31 March 2024

The directors present their report and the financial statements for the year ended 31 March 2024.

Directors of the company

The directors who held office during the year were as follows:

R M Connolly

CRA Kislingbury

S A Forsey (resigned 31 March 2024)

S E Edwards

R J Hayman

Principal activity

The principal activity of the company during the year covered by this report was the construction and sale of new homes. Since the balance sheet date the principal activity is the management of properties.

Going concern

The Directors have obtained confirmation that the Shareholder will continue to provide financial and operational support to the company for the foreseeable future, being at least 12 months from approval of these financial statements. As such the directors believe the going concern basis is appropriate.

Disclosure of information to the auditors

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information. The directors confirm that there is no relevant information that they know of and of which they know the auditors are unaware.

Small companies provision statement

This report has been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

Approved and authorised by the Board on 30th May 2024, and signed on its behalf by:

R J Hayman

Director

Statement of Directors' Responsibilities

The directors acknowledge their responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Auditor's Report to the Members of Exeter City Living Limited

Opinion

We have audited the financial statements of Exeter City Living Limited (the 'company') for the year ended 31 March 2024, which comprise the Statement of Income and Retained Earnings, Balance Sheet, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice) incorporating the requirements of Section 1A.

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2024 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the director's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent Auditor's Report to the Members of Exeter City Living Limited

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor Responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Independent Auditor's Report to the Members of Exeter City Living Limited

During our audit planning, we gained an understanding of the company and the industry in which the company operates as part of this assessment to identify the key laws and regulations affecting the company. We identified the key regulations and principal risks of non-compliance with laws and regulations as relating to health and safety regulations, breaches of the General Data Protection Regulation ("GDPR") and the Construction, Design and Management Regulations. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006 and relevant tax legislation.

We discussed with management how the compliance with these laws and regulations is monitored and discussed policies and procedures in place. We also identified the individuals who have responsibility for ensuring that the company complies with laws and regulations and deals with reporting any issues if they arise. As part of our planning procedures, we assessed the risk of any non-compliance with laws and regulations on the company's ability to continue trading and the risk of material misstatement to the accounts.

Based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations. Our procedures involved the following:

- Enquiries of management regarding their knowledge of any non-compliance with laws and regulations that could affect the financial statements. As part of these enquiries we also discussed with management whether there have been any known instances of fraud, of which there were none.
- Reviewing the health and safety policy and discussion with management if any incidents have been reported during the year during the year under The Reporting of Injuries, Diseases and Dangerous Occurrences Regulations 2013 ("RIDDOR"), of which there were none.
- Reviewing of the GDPR policy and enquiries to management as to the occurrence and outcome of any reportable breaches.
- Examining the documentation relating to application of the Construction, Design and Management Regulations.
- Reviewing the board meeting minutes to identify and potential breaches in laws and regulations, of which there were none identified.
- Reviewing legal and professional costs to identify any possible non-compliance or legal costs in respect of non-compliance.
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale of significant transactions outside the normal course of business.
- Reviewing estimates and judgements made in the accounts for any indication of bias and challenged assumptions used by management in making the estimates.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements. This risk increases the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements as we are less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment, collusion, omission or misrepresentation.

Independent Auditor's Report to the Members of Exeter City Living Limited

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Tom Beable (FCA) (Senior Statutory Auditor)

PKF Francis Clark, Statutory Auditor

Centenary House Peninsula Park Rydon Lane Exeter EX2 7XE

Date: 11 June 2024

Statement of Income and Retained Earnings Year Ended 31 March 2024

Year ended 31 March 2024 £	Year ended 31 March 2023 £
10,905,211 (10,249,987)	1,093,483 (954,710)
655,224	138,773
(486,162) 66,524 (65,366)	(937,632) 54,120 (106,682)
170,220 81,287	(851,421) 32,280 (446,539)
81,287	(414,259)
251,507	(1,265,680)
251,507	(1,265,680)
(4,526,607) (4,275,100)	(3,260,927) (4,526,607)
	31 March 2024 £ 10,905,211 (10,249,987) 655,224 (486,162) 66,524 (65,366) 170,220 81,287 251,507 251,507 (4,526,607)

Balance Sheet

31 March 2024

	Note	2024 £	2023 £
Current assets			~
Stocks Debtors Cash at bank and in hand	4 5	4,304 1,717,229	4,041,019 781,437 1,515,050
Creditors: Amounts falling due within one year	6	1,721,533 (1,604,300)	6,337,506
Total assets less current liabilities		117,233	<u>(1,026,542)</u> 5,310,964
Creditors: Amounts falling due after more than one year Net assets/(liabilities)	6	117,233	(9,837,570) (4,526,606)
Capital and reserves Called up share capital Capital contribution reserves Profit and loss account	7	1 4,392,332 (4,275,100)	(4,526,607)
Shareholders' funds/(deficit)		117,233	(4,526,606)

These financial statements have been prepared and delivered in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

Approved and authorised by the Board on 30th May 2024, and signed on its behalf by:

R J Hayman Director

Company Registration Number: 11410540

Notes to the Financial Statements Year Ended 31 March 2024

1 General information

The company is a private company limited by share capital, incorporated in England and Wales.

The address of its registered office is: Exeter City Council Civic Centre Paris Street Exeter EX1 1JN

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

These financial statements have been prepared in accordance with Financial Reporting Standard 102 Section 1A - 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. There are no material departures.

Basis of preparation

These financial statements have been prepared using the historical cost convention.

The functional currency of Exeter City Living Limited is considered to be pounds sterling because that is the currency of the economic environment in which the company operates.

Going concern

The financial statements have been prepared on a going concern basis.

During the year ended 31 March 2024 a decision was made by the sole Shareholder (Exeter City Council), after an independent review, to wind down the company's operations significantly.

On the 26 March 2024 the Shareholder acquired all remaining work in progress of the company, settled via a reduction in the loan due to the Shareholder. A further payment was made from cash towards the Shareholder loan. The work in progress and cash transferred did not cover the total loan amount due to the Shareholder. The remaining amount due to the Shareholder was waived on 26 March 2024 by the Shareholder and treated as a capital contribution.

The company will continue in a much-reduced capacity for the purpose of managing six leasehold properties.

The Directors have obtained confirmation that the Shareholder will continue to provide financial and operational support to the company for the foreseeable future, being at least 12 months from approval of these financial statements.

As such the directors believe the going concern basis is appropriate.

Notes to the Financial Statements

Year Ended 31 March 2024

Key sources of estimation uncertainty

Management have applied judgement in respect of the following sources of estimation uncertainty at the end of the reporting period, for which there is a risk of resulting in a material adjustment to the carrying amounts of assets and liabilities, as follows:

Realisable value of work in progress

Work in progress is valued at the lower of cost and net realisable value. The net realisable value is calculated based on appraisals of site viability which during uncertain times can fluctuate and may lead to material movements. Included within work in progress is £nil (2023: £3,386k) in relation to a development site, where the carrying value is supported by market valuations of the land.

Estimation of market values

ECL appraises the future income expected from the sale of the Open Market homes it builds using its assessment of the current market data for the value of comparable dwellings available for sale or sold in a similar location. This assessment will be adjusted during the course of the development based on changes in market conditions or on evidence of achieved sales.

Revenue recognition

Turnover comprises the fair value of the consideration received or receivable for the sale of goods and provision of services in the ordinary course of the company's activities. Turnover is shown net of value added tax, returns, rebates and discounts.

Turnover and profit on the sale of residential property is recognised on the legal completion date. Turnover from development management services is recognised as the services are provided.

Tax

Tax is recognised in profit or loss, except that a change attributable to an item of income or expense recognised as other comprehensive income is also recognised directly in other comprehensive income.

The current corporation tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date.

Borrowing costs

Borrowing costs incurred during the period are recognised in the profit and loss account as they are incurred.

Stocks

Stock of land and work in progress are stated at the lower of cost price and net realisable value.

Notes to the Financial Statements Year Ended 31 March 2024

Financial instruments

Classification

The company holds the following financial instruments:

- Short term trade and other debtors and creditors;
- Other loans; and
- Cash and bank balances.

All financial instruments are classified as basic.

Recognition and measurement

The company has chosen to apply the recognition and measurement principles in FRS102.

Financial instruments are recognised when the company becomes party to the contractual provisions of the instrument and derecognised when in the case of assets, the contractual rights to cash flows from the assets expire or substantially all the risks and rewards of ownership are transferred to another party, or in the case of liabilities, when the company's obligations are discharged, expire or are cancelled.

Except for other loans, such instruments are initially measured at transaction price, including transaction costs, and are subsequently carried at the undiscounted amount of the cash or other consideration expected to be paid or received, after taking account of impairment adjustments.

Other loans are initially measured at transaction price, including transaction costs, and are subsequently carried at amortised cost using the effective interest method.

3 Staff numbers

The average number of persons employed by the company during the year was 2 (2023: 2).

4 Stocks Work in progress	2024 £	2023 £ 4,041,019
5 Debtors	2024 £	2023 £
Trade debtors Other debtors Prepayments and accrued income	1,193 661 2,450 4,304	50,000 112,524 618,913 781,437

Notes to the Financial Statements Year Ended 31 March 2024

6 Creditors

Due within one year	2024 £	2023 £
Loans and borrowings Trade creditors Social security and other taxes Other creditors Accrued expenses	716,421 776,316 125 111,438 1,604,300	258,769 733 125 766,915 1,026,542
Due after one year Loans and borrowings	2024 £	2023 £ 9,837,570

In the prior year, loans and borrowings represented three loan amounts due to the ultimate parent. The first loan charged interest at a rate of 5% per annum. Capital and interest payments were made every six months. The capital was due to be repaid by 31 March 2044. The capital due for repayment in more than 5 years was £3,309,249.

The second loan charged interest at 4.94% per annum. Capital and interest payments were made every six months. The capital was to be repaid by 31 March 2045. The capital due for repayment in more than 5 years was £3,993,472.

The third loan charged interest at 6.77% per annum. Capital and interest payments were made annually. The capital was be repaid by 31 March 2048. The capital due for repayment in more than 5 years was £1,359,694.

During the year these loans were partially settled via the sale of work in progress and cash transferred to the ultimate parent. The remaining amount not covered was waived by the ultimate parent and has been treated as a capital contribution.

7 Reserves

The capital contribution reserve represents loan balances waived by the ultimate parent.

Notes to the Financial Statements Year Ended 31 March 2024

8 Financial commitments

Lease arrangement

There is a lease in place for six rental properties where Exeter City Living Limited receives income and pays expenses, retaining 2% of the net rental income. This arrangement is in connection with Exeter City Council, a related party. In the current year, other operating income in relation to this lease was £66,524 and other operating expenses were £65,366. The term of this arrangement is 10 years.

9 Ultimate parent undertaking

The parent entity preparing consolidated accounts including the company is Exeter City Council.

The registered office of Exeter City Council is that of Exeter City Living Limited as disclosed in note 1.

Detailed Profit and Loss Year Ended 31 March 2024

	Year ended 31 March 2024 £	Year ended 31 March 2023 £
Turnover	~	L
Sale of goods	10,905,211	129 172
Rendering of services		428,173 665,310
	10,905,211	1,093,483
Cost of sales	e per la composition de la composition della com	1,000,400
Own work capitalised	(10,249,987)	(954,710)
Gross profit	655,224	138,773
Gross profit (%)	6.01%	12.69%
Administrative expenses Administrative expenses	(486,162)	
Other operating income/ (expenses)	(400,102)	(937,632)
Other operating expenses	1,158	(52,562)
Operating profit/(loss)	170,220	(851,421)
Other interest receivable and similar income Interest income on bank deposits	81,287	32,280
Interest payable and similar charges Interest on bank overdrafts and borrowings	- 1,207	
Profit/(loss) before tax		(446,539)
	251,507	(1,265,680)

Detailed Profit and Loss

Year Ended 31 March 2024

Year Ended 31 March 2024	2024 £	2023 £
Administration costs Wages and salaries - recharged Non-exec directors' remuneration Staff training Rent and rates Insurance Telephone and fax Computer software and maintenance costs Printing, postage and stationery Trade subscriptions Sundry expenses Motor expenses Parking charges Travel and subsistence Hotel accommodation Advertising Hospitality Auditor's remuneration - The audit of the company's annual accounts Consultancy fees Legal and professional fees Bank charges	242,746 32,500 - 11,431 - 701 5,358 5,029 2,465 592 - 101 - 4,238 649 16,282 115,630 47,900 540	511,222 30,000 11,548 31,847 3,259 679 4,927 2,023 6,621 17,538 502 138 2,570 134 20,838 5,403 11,850 166,545 109,422 566
	486,162	937,032

Appendix 3d

South West Audit Partnership Limited Annual Report and Financial Statements

Annual Report and Financial Statements Year Ended 31 March 2024

Registration number: 08215338

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Company Information

Directors

D C Hill

K E James E Watkin J E Neilson E N McDowell

L B Stone

Company secretary C Gunn

Registered office

Ground FLoor

Blackbrook Gate 1

Blackbrook Business Park

Taunton Somerset TA1 2PX

Auditors

PKF Francis Clark Statutory Auditor Sigma House Oak View Close Edginswell Park

Torquay TQ2 7FF

Balance Sheet

31 March 2024

	Note	2024 £	2023 £
Fixed assets			
Intangible assets	4	9,558	19,116
Tangible assets	5	11,348	10,957
		20,906	30,073
Current assets			
Debtors	6	355,261	272,346
Cash at bank and in hand		1,035,479	1,106,068
		1,390,740	1,378,414
Creditors: Amounts falling due within one year	7	(426,682)	(398,108)
Net current assets		964,058	980,306
Net assets excluding pension liability	:	984,964	1,010,379
Pension liability	8 .		(3,345,000)
Capital and reserves	•		
Members' contributions		179,380	179,380
Profit and loss account		805,584	(2,514,001)
Total equity		984,964	(2,334,621)

These financial statements have been prepared and delivered in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006 and the option not to file the Profit and Loss Account has been taken.

Approved and authorised by the Board on 11 July 2024 and signed on its behalf by:

D C Hill

Director

Company Registration Number: 08215338

Statement of Changes in Equity

Year Ended 31 March 2024

	Members' contributions £	Profit and loss account £	Total £
At 1 April 2023	179,380	(2,514,001)	(2,334,621)
Profit for the year	-	81,585	81,585
Other comprehensive income		3,238,000	3,238,000
Total comprehensive income	.	3,319,585	3,319,585
At 31 March 2024	179,380	<u>805,584</u>	984,964
	Members' contributions £	Profit and loss account £	Total £
At 1 April 2022	179,380	(11,162,375)	(10,982,995)
Loss for the year	-	(420,626)	(420,626)
Other comprehensive income	-	9,069,000	9,069,000
Total comprehensive income	<u>-</u>	8,648,374	8,648,374

Notes to the Financial Statements

Year Ended 31 March 2024

1 General information

The company is a company limited by guarantee, incorporated in England, and consequently does not have share capital. Each of the members is liable to contribute an amount not exceeding £1 towards the assets of the company in the event of liquidation.

The address of its registered office is:
Ground FLoor
Blackbrook Gate 1
Blackbrook Business Park
Taunton
Somerset
TA1 2PX

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

These financial statements have been prepared in accordance with Financial Reporting Standard 102 Section 1A - 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', including Section 1A, and the Companies Act 2006. There are no material departures from FRS102.

Basis of preparation

These financial statements have been prepared using the historical cost convention except that as disclosed in the accounting policies certain items are shown at fair value.

Going concern

The directors are satisfied that the company has adequate resources available to discharge its obligations as they fall due for a period of at least 12 months from the date of approval of these financial statements. In making their assessment, the directors have fully considered the impact of the current uncertain economic environment and its potential impact on cash flow and working capital requirements. The company therefore continues to adopt the going concern basis in preparing its financial statements.

Revenue recognition

Turnover represents amounts chargeable, net of value added tax, in respect of the sale of services to customers. Revenue is recognised upon delivery of services to customers.

Intangible assets

Intangible assets are stated in the balance sheet at cost, less any subsequent accumulated amortisation and subsequent accumulated impairment losses.

Amortisation

Amortisation is provided on intangible assets so as to write off the cost, less any estimated residual value, over their useful life as follows:

Notes to the Financial Statements

Year Ended 31 March 2024

Asset class

Amortisation method and rate

Computer software

3 years straight line

Tangible assets

Tangible assets are stated in the balance sheet at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

The cost of tangible assets includes directly attributable incremental costs incurred in their acquisition and installation.

Depreciation

Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

Asset class

Depreciation method and rate

Office equipment

3 years straight line

Fixtures and fittings

3 years straight line

Leases

Rentals payable under operating leases are charged to the profit and loss account on a straight line basis over the lease term.

Defined contribution pension obligation

The company operates a defined contribution pension scheme. Contributions are recognised in the profit and loss account in the period in which they became payable in accordance with the rules of the scheme.

Defined benefit pension obligation

The company operates a defined benefit pension scheme for employees. The assets of the scheme are held separately from those of the company as part of the Local Government Pension Scheme. The liabilities of the pension scheme as measured on an actuarial basis using a projected unit method, and the assets of the scheme are valued at market rate at the balance sheet date. Where the pension scheme is in deficit, this is recognised in full on the balance sheet.

Notes to the Financial Statements Year Ended 31 March 2024

Financial instruments

Classification

The company holds the following financial instruments:

- · Short term trade and other debtors and creditors; and
- Cash and bank balances.

All financial instruments are classified as basic.

Recognition and measurement

The company has chosen to apply the recognition and measurement principles in FRS102.

Financial instruments are recognised when the company becomes party to the contractual provisions of the instrument and derecognised when in the case of assets, the contractual rights to cash flows from the assets expire or substantially all the risks and rewards of ownership are transferred to another party, or in the case of liabilities, when the company's obligations are discharged, expire or are cancelled.

Such instruments are initially measured at transaction price, including transaction costs, and are subsequently carried at the undiscounted amount of the cash or other consideration expected to be paid or received, after taking account of impairment adjustments.

3 Staff numbers

The average number of persons employed by the company (including directors) during the year, was 82 (2023 - 77).

4 Intangible assets

	Software costs £	Total £
Cost or valuation At 1 April 2023	41,340	41,340
At 31 March 2024	41,340	41,340
Amortisation At 1 April 2023 Amortisation charge	22,224 9,558	22,224 9,558
At 31 March 2024	31,782	31,782
Carrying amount		
At 31 March 2024	9,558	9,558
At 31 March 2023	19,116	19,116

Notes to the Financial Statements Year Ended 31 March 2024

_	T	!4. 4	assets
•	I and	ainie	STAPPE
•		41214	4444

	Fixtures and fittings	Office equipment £	Total £
Cost or valuation At 1 April 2023 Additions	5,210	43,860 4,9 <u>17</u>	49,070 4,917
At 31 March 2024	5,210	48,777	53,987
Depreciation At 1 April 2023 Charge for the year	5,210 	32,903 4,526	38,113 4,5 <u>26</u>
At 31 March 2024	5,210	37,429	42,639
Carrying amount			
At 31 March 2024	_	11,348	11,348
At 31 March 2023		10,957	10,957
6 Debtors		2024	2023
		£	£
Trade debtors Prepayments and accrued income	_	155,736 199,525	158,734 113,612
	_	355,261	272,346
7 Creditors			
		2024 £	2023 £
Due within one year			
Trade creditors		97,028	63,061
Social security and other taxes Other creditors		296,268 11,965	302,860 9,582
Accrued expenses		21,421	22,605
, , , , , , , , , , , , , , , , , , ,	<u> </u>	426,682	398,108

Notes to the Financial Statements
Year Ended 31 March 2024

8 Pension schemes

Defined contribution pension scheme

The company operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the company to the scheme and amounted to £62,142 (2023 - £47,049).

Defined benefit pension schemes Local Government Pension Scheme (LGPS)

The LGPS is a defined benefit statutory scheme administered in accordance with the Local Government Pension Scheme Regulations 2013/14, is a defined benefit statutory scheme where benefits accrued up to 31 March 2024 are based on final salary and length of service on retirement. Changes to the LGPS came into effect from 1 April 2014 and any benefits accrued from this date will be based on career average re-valued salary.

The Administering Authority for the Fund is Somerset County Council.

The date of the most recent comprehensive actuarial valuation was 31 March 2022. This has been updated to reflect conditions at the balance sheet date. The valuation has been carried out by Barnett Waddingham Public Sector Consulting on the instructions of Somerset County Council.

The valuation of the pension scheme deficit included in the financial statements is calculated in accordance with FRS 102 Section 1A and is purely a valuation for financial statement reporting purposes.

Reconciliation of scheme assets and liabilities to assets and liabilities recognised

The amounts recognised in the statement of financial position are as follows:

	2024 £	2023 £
Fair value of scheme assets	19,305,000	11,556,000
Present value of defined benefit obligation	(15,308,000)	(14,901,000)
in the second of	3,997,000	(3,345,000)
Impact of assest ceiling		<u> </u>
Defined benefit pension scheme deficit	-	(3,345,000)

Notes to the Financial Statements Year Ended 31 March 2024

Defined benefit obligation

Changes in the defined benefit obligation are as follows:

	2024
•	£
Present value at start of year	14,901,000
Current service cost	297,000
Interest cost	715,000
Actuarial gains and losses - changes in assumptions	(599,000)
Benefits paid net of transfers in	(134,000)
Contributions by scheme participants	128,000
Present value at end of year	15,308,000

Fair value of scheme assets

Changes in the fair value of scheme assets are as follows:

•	2024 £
Fair value at start of year	11,556,000
Interest income	813,000
Return on plan assets less interest	1,395,000
Employer contributions	314,000
Contributions by scheme participants	128,000
Benefits paid net of transfers in	(134,000)
Administration fee paid from scheme assets	(8,000)
Reallocation of historic deficit	5,241,000
Fair value at end of year	19,305,000

During the year the reallocation of the historic pension deficit was addressed resulting in £5,241,000 of assets being transferred into the SWAP scheme as seen above.

This figure relates to former Partner employees who were transferred over to SWAP unfunded on the formation of the Company at 1st April, 2013, these assets were never transferred at that time.

The reallocation of the historic pension asset is being treated as other comprehensive income.

Notes to the Financial Statements Year Ended 31 March 2024

Analysis of assets

The major categories of scheme assets are as follows:

•	2024 £	2023 £
Cash and cash equivalents	558,000	396,000
Equity instruments	14,251,000	8,619,000
Gilts	828,000	413,000
Property	1,350,000	927,000
Other bonds	2,318,000	1,201,000
	19,305,000	11,556,000
Return on scheme assets		
	2024 £	2023 £
Return on scheme assets	2,208,000	(228,000)

The pension scheme has not invested in any of the company's own financial instruments or in properties or other assets used by the company.

Principal actuarial assumptions

The principal actuarial assumptions at the statement of financial position date are as follows:

	2024	2023
	%	%
Discount rate	4.95	4.80
Future salary increases	3.90	3.90
Future pension increases	. 2.90	2.90
Inflation	<u>3.15</u>	3.15

9 Financial commitments, guarantees and contingencies

Amounts not provided for in the balance sheet

The total amount of financial commitments not included in the balance sheet is £4,268 (2023 - £29,132). This relates to the future obligations of the company payable under non-cancellable operating leases.

10 Audit report

The Independent Auditors' Report was unqualified. The name of the Senior Statutory Auditor who signed the audit report was Martin Hobbs BSc ACA, who signed for and on behalf of PKF Francis Clark on 16 August 2024.

Appendix 3e Exeter Business Centre Limited Unaudited Statutory Accounts

Company limited by guarantee

Company Registration Number: 01995933 (England and Wales)

Unaudited statutory accounts for the year ended 31 March 2024

Period of accounts

Start date: 01 April 2023

End date: 31 March 2024

Page 1

Company limited by guarantee

Contents of the Financial Statements

for the Period Ended 31 March 2024

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Company limited by guarantee

Company Information

for the Period Ended 31 March 2024

Director:	Cllr Amy Sparling
	Cllr Duncan Wood
	Cllr Amal Ghusain
	Cllr Paul Knott
Registered office:	39, MARSH GREEN ROAD EXETER
	Exeter Devon EX2 8PN
Company Registration Number:	01995933 (England and Wales)

Company limited by guarantee

Directors' Report Period Ended 31 March 2024

The directors present their report with the financial statements of the company for the period ended 31 March 2024

Principal Activities

The principal activity of the company continued to be that of letting industrial units for small enterprises.

Directors

The directors shown below have held office during the whole of the period from 01 April 2023 to 31 March 2024

Cllr Amy Sparling Cllr Duncan Wood

The director(s) shown below were appointed to the company during the period

Cllr Paul Knott 18 July 2023

The director(s) shown below resigned during the period

Cllr Amal Ghusain 08 May 2023

This report was approved by the board of directors on 18 July 2024 And Signed On Behalf Of The Board By:

Name: Cllr Duncan Wood

Status: Director

Name: Cllr Paul Knott Status: Director

Company limited by guarantee

Income and Expenditure Account

for the Period Ended 31 March 2024

	Notes	2024 £	2023 £
Turnover		253,051	254,520
Cost of sales		(0)	(0)
Gross surplus or (deficit)		253,051	254,520
Income from coronavirus (COVID-19) business support grants		0	0
Administrative Expenses		(335,095)	(261,221)
Operating surplus or (deficit)	-	(82,044)	(6,701)
Surplus or (deficit) before tax	_	(82,044)	(6,701)
Surplus or (deficit) for the period	_	(82,044)	(6,701)

The notes form part of these financial statements

Company limited by guarantee

Balance sheet

As at 31 March 2024

	Notes	2024 £	2023 £
Fixed assets			
Tangible assets:	4	2	2
Total fixed assets:	_	2	2
Current assets			
Debtors:	5	32,962	57,890
Cash at bank and in hand:		15,684	96,124
Total current assets:	_	48,646	154,014
Creditors: amounts falling due within one year:	6	(42,354)	(65,678)
Net current assets (liabilities):	_	6,292	88,336
Total assets less current liabilities:		6,294	88,338
Total net assets (liabilities):	_	6,294	88,338

The notes form part of these financial statements

Company limited by guarantee

Balance sheet continued

As at 31 March 2024

	Notes	2024 £	2023 £
Reserves			
Income and expenditure account		6,294	88,338
Members funds		6,294	88,338

For the year ending 31 March 2024 the company was entitled to exemption under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared and delivered in accordance with the provisions applicable to companies subject to the small companies regime.

This report was approved by the board of directors on 18 July 2024 And Signed On Behalf Of The Board By:

Name: Cllr Duncan Wood

Status: Director

Name: Cllr Paul Knott Status: Director

The notes form part of these financial statements

Company limited by guarantee

Notes to the Financial Statements

for the Period Ended 31 March 2024

1. Accounting policies

Basis of measurement and preparation

These financial statements have been prepared in accordance with the provisions of Section 1A (Small Entities) of Financial Reporting Standard 102

Turnover policy

Rental and service charge income is recognised in the period to which it relates. Grants are recognised when received.

Tangible fixed assets depreciation policy

Depreciation of fixed assets is calculated to write off their costs or valuation less any residual value over their estimated useful lives as follows:

Leasehold land and buildings - straight line over the remaining period of the lease

Equipment - 10 years straight line

Company limited by guarantee

Notes to the Financial Statements

for the Period Ended 31 March 2024

2. Employees

	2024	2023
Average number of employees during the period	2	2

Company limited by guarantee

Notes to the Financial Statements

for the Period Ended 31 March 2024

3. Off balance sheet disclosure

No

Page 10

Company limited by guarantee

Notes to the Financial Statements

for the Period Ended 31 March 2024

4. Tangible assets

	Land & buildings	Fixtures & fittings	Total
Cost	£	£	£
At 01 April 2023	250,372	15,119	265,491
Additions	-	-	-
Disposals	-	-	-
Revaluations	-	-	-
Transfers	-	-	-
At 31 March 2024	250,372	15,119	265,491
Depreciation			
At 01 April 2023	250,371	15,118	265,489
Charge for year	-	-	-
On disposals	-	-	-
Other adjustments	-	-	-
At 31 March 2024	250,371	15,118	265,489
Net book value			
At 31 March 2024	1	1	2
At 31 March 2023	1	1	

Company limited by guarantee

Notes to the Financial Statements

for the Period Ended 31 March 2024

5. Debtors

	2024 £	2023 £
Trade debtors	32,962	57,890
Total	32,962	57,890

EXETER BUSINESS CENTRE LTD

Company limited by guarantee

Notes to the Financial Statements

for the Period Ended 31 March 2024

6.Creditors: amounts falling due within one year note

	2024 £	2023 £
Trade creditors	33,561	30,928
Taxation and social security	0	613
Other creditors	8,793	34,137
Total	42,354	65,678

Appendix 3f Dextco Limited Unaudited Financial Statements

Company No: 10506296 (England and Wales)

DEXTCO LIMITED

Unaudited Financial Statements

For the financial year ended 31 December 2023

Pages for filing with the registrar

DEXTCO LIMITED UNAUDITED FINANCIAL STATEMENTS

For the financial year ended 31 December 2023

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DEXTCO LIMITED COMPANY INFORMATION For the financial year ended 31 December 2023

DIRECTORS N A Blaney

M J Sealey H H Smith C S Tidman

REGISTERED OFFICE Centenary House Peninsula Park

Rydon Lane Exeter EX2 7XE

United Kingdom

COMPANY NUMBER 10506296 (England and Wales)

CHARTERED ACCOUNTANTS Francis Clark LLP

Centenary House Peninsula Park Rydon Lane Exeter

Devon EX2 7XE

DEXTCO LIMITED BALANCE SHEET As at 31 December 2023

		2023	2022
		£	£
Current assets			
Debtors			
- due after more than one year	3	6,377	6,377
Cash at bank and in hand		17,784	20,578
		24,161	26,955
Creditors: amounts falling due within one year	4	(1,692)	(2,200)
Net current assets		22,469	24,755
Total assets less current liabilities	_	22,469	24,755
Net assets	_	22,469	24,755
Capital and reserves			
Called-up share capital	5	5	5
Share premium account		25,000	25,000
Profit and loss account		(2,536)	(250)
Total shareholders' funds		22,469	24,755

For the financial year ending 31 December 2023 the Company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the Company to obtain an audit of its financial statements for the financial year in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements; and
- These financial statements have been prepared and delivered in accordance with the provisions applicable to companies subject to the small companies regime and a copy of the Profit and Loss Account has not been delivered.

The financial statements of DEXTCo Limited (registered number: 10506296) were approved and authorised for issue by the Board of Directors on 15 July 2024. They were signed on its behalf by:

H Smith Director

DEXTCO LIMITED NOTES TO THE FINANCIAL STATEMENTS For the financial year ended 31 December 2023

1. Accounting policies

The principal accounting policies are summarised below. They have all been applied consistently throughout the financial year and to the preceding financial year, unless otherwise stated.

General information and basis of accounting

DEXTCo Limited (the Company) is a private company, limited by shares, incorporated in the United Kingdom under the Companies Act 2006 and is registered in England and Wales.

The address of the Company's registered office is: Centenary House Peninsula Park, Rydon Lane Exeter EX2 7XE,

The principal place of business is: Royal Devon and Exeter NHS Foundation Trust Barrack Road Exeter EX2 5DW

The financial statements have been prepared under the historical cost convention, modified to include certain items at fair value, and in accordance with Section 1A of Financial Reporting Standard 102 (FRS 102) 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' issued by the Financial Reporting Council and the requirements of the Companies Act 2006 as applicable to companies subject to the small companies regime. There has been no material departure from FRS102.

The financial statements are presented in pounds sterling which is the functional currency of the company and rounded to the nearest \pounds .

Going concern

The directors have assessed the Balance Sheet and likely future cash flows at the date of approving these financial statements. The directors have a reasonable expectation that the Company has adequate resources to continue in operational existence and to meet its financial obligations as they fall due for at least 12 months from the date of signing these financial statements. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

Turnover

Grant income received is deferred and released against corresponding expenditure as it arises. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met.

Financial instruments

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities.

Financial assets and liabilities are only offset in the Balance Sheet when, and only when there exists a legally enforceable right to set off the recognised amounts and the Company intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

DEXTCO LIMITED NOTES TO THE FINANCIAL STATEMENTS For the financial year ended 31 December 2023

Basic financial assets

Basic financial assets receivable within one year, such as trade debtors and bank balances, are measured at transaction price less any impairment.

Basic financial assets receivable within more than one year are measured at amortised cost less any impairment.

Financial assets are derecognised when and only when the contractual rights to the cash flows from the financial asset expire or are settled, or the Company transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or the Company, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

Basic financial liabilities

Basic financial liabilities that have no stated interest rate and are payable within one year, such as trade creditors, are measured at transaction price.

Other basic financial liabilities are measured at amortised cost.

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

2. Employees

	2023	2022
	Number	Number
Monthly average number of persons employed by the Company during the year, including directors		
3. Debtors		
	2023	2022
	£	£
Debtors: amounts falling due after more than one year		
Other debtors	6,377	6,377
4. Creditors: amounts falling due within one year		
	2023	2022
	£	£
Other creditors	1,692	2,200
5. Called-up share capital	2023	2022
	£	£
Allotted, called-up and fully-paid		
5 Ordinary shares of £ 1.00 each	5	5

DEXTCO LIMITED NOTES TO THE FINANCIAL STATEMENTS For the financial year ended 31 December 2023

6. Related party transactions

In previous years the following shareholders provided the company with grants. The amounts due by each of the shareholders at the year end is as follows:-

Exeter City Council £1,589 RD&E NHS Foundation Trust £1,596 The University of Exeter £1,596 Teignbridge District Council £1,596

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.

Appendix 3g Monkerton Heat Company Limited Dormant Accounts

Registered Number 09853521

MONKERTON HEAT COMPANY LIMITED

Dormant Accounts

30 November 2023

Balance Sheet as at 30 November 2023

	2023 £	2022 £
Current assets		•
Cash at bank and in hand	6	6
Net assets	6	6
Issued share capital		
6 Ordinary Shares of £ 1 each	6	6
Total Shareholder funds	6	6

STATEMENTS

- a. For the year ending 30 November 2023 the company was entitled to exemption under section 480 of the Companies Act 2006 relating to dormant companies.
- b. The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.
- c. The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.
- d. These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

Approved by the Board on 4 October 2024

And signed on their behalf by:

Howard Smith, Director

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.

Appendix 3h

Exeter Canal & Quay Trust Limited Annual Report and Financial Statements

Company registration number: 01605020 Charity registration number: 284163

Exeter Canal & Quay Trust Limited

(A company limited by guarantee)

Annual Report and Financial Statements
for the Year Ended 31 March 2024



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Reference and Administrative Details

Secretary

G Curry

Company Registration Number 01605020

Charity Registration Number

284163

The charity is incorporated in England and Wales.

Registered Office

Custom House The Quay Exeter EX2 4AN

Trustees:

A M Jobson (appointed 8 November 2023)

P M J Białyk

J C Ellis-Jones (appointed 18 July 2023 and resigned 1 February

2024)

A Williamson

T Read (appointed 18 July 2023)

J D Bell

L C A Wright

R A Branston (resigned 18 July 2023)

M Snow (appointed 18 July 2023)

R T Williams

R C Newby (resigned 12 June 2023)

A J Wardle

J C M Parkhouse (resigned 18 July 2023)

R Johnson C L Wyse

M Williams (appointed 1 February 2024)

A R Leadbetter (resigned 8 November 2023)

Auditor

Westcotts (SW) LLP 80 Oxford Street Burnham-On-Sea Somerset **TA8 1EF**

Bankers

National Westminster Bank plc

Exeter

59 High Street Exeter Devon EX4 3DL

Trustees' Report

The trustees, who are directors for the purposes of company law, present the annual report together with the financial statements and auditors' report of the charitable company for the year ended 31 March 2024.

Structure, governance and management

Exeter Canal and Quay Trust Limited is a charitable company limited by guarantee, registered in England and Wales, number 01605020, governed under a Memorandum and Articles of Association. It has the registered charity number 284163.

The members of the Executive Committee are the directors of the charitable company. The Executive Committee is appointed in accordance with the Memorandum and Articles of Association of the charitable company and meets on a quarterly basis to receive and review reports on property matters and the financial status.

Four of the Trustees are appointed by the Executive Committee and the remainder are appointed by Exeter City Council. The Trustees have undertaken a review of the recruitment and induction procedures for new Trustees in order to ensure that the Executive Committee has an appropriate mix of skills, and that new Trustees fully understand

- the aims and objectives of the Company
- the provisions of the Memorandum and Articles of Association
- * the accounts of the Company
- the duties and responsibilities of a charity Trustee

The day-to-day property management operation of the charitable company is undertaken by the Estates Department of Exeter City Council on the basis of a contract with the company, for which a management charge is made. The Trustees set and review from time to time the financial parameters within which the Estates Department can make decisions. An decision that would be outside those parameters is referred to the Chair of the Trustees who decides if the matter must be referred to a full meeting of the Executive Committee.

Other day-to-day financial and administrative duties are undertaken by officers of Exeter City Council, who report to the Chair of the Trustees and hence to the Executive Committee.

Key management personnel remuneration

The Trustees consider the Board of Trustees as comprising the key management personnel of the charity in charge of directing and controlling the charity and running and operating the charity on a day to day basis. All Trustees give of their time freely and no Trustee remuneration was paid in the year.

Risk management

The Trustees have given consideration to the processes needed to assess and mitigate major risks to the charity. As the charity has no employees of its own and relies for its administration, property and financial management upon employees of Exeter City Council provided under contractual arrangements, the Trustees are satisfied that there are few, if any, major operational risks to which the charity is exposed.

Trustees' Report

During previous years, the Trustees engaged the services of Michael White, a consultant in risk management matters, who carried out a comprehensive risk review. The Trustees held a special meeting to consider the report and the way forward. The process revealed possible risks in connection with Trustee recruitment, succession planning and complaints handling. The Trustees are taking further steps through the current year to address these issues.

Objectives and activities

Objects and aims

The objects for which the Company is established, as adopted on 16 April 2007, are:

- the preservation of land, buildings and other features of beauty or historical or architectural interest in or around the Exeter Canal and Quay Basin (the "Area"); - the promotion and encouragement of high standards of architecture, building and town planning and the promotion of civic pride in the Area; - the promotion and support of musical, artistic, educational and other cultural activities within the Area; - the promotion and support of community participation in any form of healthy recreation involving waterborne sports in the Area; - the education of the public about the historic trade passing through Exeter Canal and Quay and the preservation and conservation of buildings of historic interest connected with that trade, whether or not within the Area.

The Trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Trust's aims and objectives and in planning future activities.

Achievements and performance

Maclaines Warehouse has been let in two parts with long term agreements to facilitate major refurbishment/conservation work completed by Topsham Brewery as a Brewing Centre and Forward space commencing conversion work to Studio Offices.

Exeter Canal and Quay Trust has continued preservation and repair work to its premises by way of necessary repairs and maintenance. This year has seen further decorative work completed to the Grade1 listed Custom House, with further internal decoration work planned. A kitchen servery and discrete storage space have been completed.

The Trust continues to support the operation by the City Council of the Custom House.

The Trust runs a comprehensive cultural programme, offering 3 year residencies to 2 organisations. Both secure additional grant funding to support their work and enhance the offer at the Custom House.

The Trust's assets are considered adequate for its anticipated future obligations. The Trust's work is not dependent on volunteers. The Trust, on advice from its Brokers, continues to place its property insurance with Ecclesiastical Life.

Financial review

The deficit for the year was £251,787 (2023: £271,100) which includes an unrealised loss on the valuation of the investments totalling £2,750 (2023: £108,739).

Trustees' Report

Reserves policy

The charity carries out both day-to-day maintenance and long term refurbishment work within the Exeter Canal and Quay area. The Trustees believe that free reserves, i.e. those unrestricted funds which are not invested in the fixed assets or otherwise committed, should be in the region of the charity's annual expenditure. Unrestricted funds at 31 March 2024 are £3,438,496 (2023: £3,690,283) of which £985,528 (2023: £1,279,378) represents free reserves. The Trustees anticipate that the level of free reserves will fall as the plans noted below are implemented.

Plans for future periods

The charity has three main practical functions in delivering its aims and objectives, namely the management of the property portfolio, the determination of grant applications made to the Trust, and the co-ordination and promotion of a cultural programme in the Custom House and wider Quayside. There is a concentrated focus on our Heritage Harbour designation and a keenness to return historic boats to the area as well as promoting our maritime heritage.

The Trust operates service level agreements with Exeter City Council in terms of our administrative and financial requirements, as well as the day to day management of the Custom House. Independent property valuations will continue to be supplied by Vickery Holman, Chartered Surveyors.

We are in Year 2 of our current cultural partners programme so will continue to develop with Literature Works and Art Work Exeter. We are also pushing forward with plans to promote our Herltage Harbour designation.

We will continue to further our aims and objectives by making grants to organisations and individuals who apply to us, whether those grants be large and strategic or small and targeted.

Statement of trustees' responsibilities

The trustees (who are also the directors of Exeter Canal & Quay Trust Limited for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland". The report and accounts have been prepared in accordance with the provisions in the Companies Act 2006 relating to small companies.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including its income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

Trustees' Report

The trustees are responsible for keeping proper accounting records that can disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Disclosure of information to auditor

Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware,

Small companies provision statement

This report has been prepared in accordance with the small companies regime under the Companies Act 2006.

The annual report was approved by the trustees of the charity on 2/(1.25)... and signed on its behalf by:

A Williamson

Trustee __

Independent Auditor's Report to the Members of Exeter Canal & Quay Trust Limited

Opinion

We have audited the financial statements of Exeter Canal & Quay Trust Limited (the 'charity') for the year ended 31 March 2024, which comprise the Statement of Financial Activities, Balance Sheet, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2024 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out in note to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees use of the going concembasis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Independent Auditor's Report to the Members of Exeter Canal & Quay Trust Limited

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard,

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2008 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- · the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of trustees' responsibilities (set out on page 4 and 5), the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent Auditor's Report to the Members of Exeter Canal & Quay Trust Limited

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the sector:
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation:
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud;
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations; and

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- · tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential blas;
- · investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims;
- reviewing correspondence with HMRC, relevant regulators and the company's legal advisors.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

Independent Auditor's Report to the Members of Exeter Canal & Quay Trust Limited

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.

David Wright FCA (Senior Statutory Auditor)

Westcotts (SW) LLP

For and on behalf of Westcotts (SW) LLP, Statutory Auditor

80 Oxford Street Burnham-On-Sea Somerset TA8 1EF

Date: 10.12.24

Statement of Financial Activities for the Year Ended 31 March 2024 (Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

		Unrestricted funds	Total 2024	Total 2023
	Note	£	£	£
Income and Endowments from:				
Charitable activities	3	35,9 86	35,986	38,585
Other trading activities	4	22,540	22,540	4,177
Investment income	5	<u>294,421</u>	294,421	263,483
Total Income		352,947	352,9 <u>47</u>	306,245
Expenditure on:				
Raising funds	6	(261,744)	(261,744)	(197,379)
Charitable activities	7	(340,240 <u>)</u>	(340,240)	(271,227)
Total expenditure		(601,984)	(601,984)	(468,606)
Gains/(losses) on investment assets		(2,750)	(2,750)	(108,739)
Net expenditure		(251,787)	(251,787)	(271,100)
Net movement in funds		(251,787)	(251,787)	(271,100)
Reconciliation of funds				
Total funds brought forward		3,690,283	3,690,283	3,961,383
Total funds carried forward	25	3,438,496	3,438,496	3,690,283

All of the charity's activities derive from continuing operations during the above two periods. All prior year fund balances are unrestricted.

(Registration number: 01605020)
Balance Sheet as at 31 March 2024

	Note	2024 £	2023 £
Fixed assets			
Intangible assets	16	15,840	21,120
Heritage assets	17	516,393	524,050
Investments	18	2,625,672	2,618,723
		3,157,905	3,163,893
Current assets			
Debtors	19	162,1 43	219,832
Cash at bank and in hand	20	698,792	943,547
•		860,935	1,163,379
Creditors: Amounts falling due within one year	21	(299,344)	(353,989)
Net current assets		561,591	809,390
Total assets less current liabilities		3,719,496	3,973,283
Creditors: Amounts falling due after more than one year	22	(281,000)	(283,000)
Net assets		3,438,496	3,690,283
Funds of the charity:			
Unrestricted income funds			
Unrestricted funds		3,438,496	3,690,283
Total funds	25	3,438,496	3,690,283

These financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2008.

A Williamson

Trustee

Notes to the Financial Statements for the Year Ended 31 March 2024

1 Charlty status

The charity is limited by guarantee, incorporated in England and Wales, and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £10 towards the assets of the charity in the event of liquidation.

The address of its registered office is: Custom House The Quay Exeter EX2 4AN

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice as it applies from 1 January 2019.

Basis of preparation

Exeter Canal & Quay Trust Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes. The financial statements are prepared in sterling which is the functional currency of the charity.

Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the charity.

Summary of disclosure exemptions

The charity has taken advantage of the exemptions within FRS102 Charity SORP including the requirement to produce a cashflow as it is classed as a small charity.

Notes to the Financial Statements for the Year Ended 31 March 2024

Judgements

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The judgements (apart from those involving estimations) that management has made in the process of applying the entity's accounting policies and that have the most significant effect on the amounts recognised in the financial statements are as follows: Valuation of investment properties, which is calculated by management's expert, as described in note 18, based on open market conditions

Income

Income is included in the Statement of Financial Activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

Donations and legacies

Income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.

Other Income

Legacy income is recognised when receipt is probable and entitlement is established.

Income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.

income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Raising funds

These are costs incurred in attracting voluntary income, the management of investments and those incurred in trading activities that raise funds.

Notes to the Financial Statements for the Year Ended 31 March 2024

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Grant provisions

Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees meetings and reimbursed expenses.

Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Intangible assets

Intangible assets are initially recorded at cost, and are subsequently stated at cost less any accumulated amortisation and impairment losses. Any intangible assets carried at revalued amounts, are recorded at the fair value at the date of revaluation, as determined by reference to an active market, less any subsequent accumulated amortisation and subsequent accumulated impairment losses.

Tangible fixed assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the Statement of Financial Activities.

Notes to the Financial Statements for the Year Ended 31 March 2024

Heritage assets

Heritage assets measured under the cost model are recognised initially recorded at acquisition cost, and subsequently stated at cost less any accumulated depreciation and impairment losses.

Heritage assets measured under the revaluation model are recorded at fair value less any accumulated impairment losses.

Where information on the cost or value of an asset is not available and cannot be obtained at a cost which is commensurate with the benefits to users of the financial statements, the asset shall not be recognised in the Statement of Financial Position.

Amortisation

Amortisation is provided on intangible fixed assets so as to write off the cost, less any estimated residual value, over their expected useful economic life as follows;

Asset class Website Amortisation method and rate

20% straight line

Depreciation

Asset class

Long leasehold property

Depreciation method and rate

5% straight line

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

For the purposes of impairment testing, when it is not possible to estimate the recoverable amount of an individual asset, an estimate is made of the recoverable amount of the cash-generating unit to which the asset belongs. The cash-generating unit is the smallest identifiable group of assets that includes the asset and generates cash inflows that largely independent of the cash inflows from other assets or groups of assets.

For impairment testing of goodwill, the goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the charity are assigned to those units.

Investment properties

Investment property is carried at fair value, derived from the current market prices for comparable real estate determined annually by external valuers. The valuers use observable market prices, adjusted if necessary for any difference in the nature, location or condition of the specific asset. Changes in fair value are recognised in Profit or Loss,

Notes to the Financial Statements for the Year Ended 31 March 2024

Fixed asset investments

Fixed asset investments, other than programme related investments, are included at market value at the balance sheet date. Realised gains and losses on investments are calculated as the difference between sales proceeds and their market value at the start of the year, or their subsequent cost, and are charged or credited to the Statement of Financial Activities in the period of disposal.

Unrealised gains and losses represent the movement in market values during the year and are credited or charged to the Statement of Financial Activities based on the market value at the year end.

Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Fund structure

Unrestricted income funds are general funds that are available for use at the trustees discretion in furtherance of the objectives of the charity.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

Operating leases

Leases in which substantially all the risks and rewards of ownership are retained by the lessor are classified as operating leases. Rentals payable under operating leases are charged in the Statement of Financial Activities on a straight line basis over the lease term.

Notes to the Financial Statements for the Year Ended 31 March 2024

3 Income from charitable activities

Other income from charitable activities	Unrestricted funds General £ 35,986	Total 2024 £ 35,986
Other income from charitable activities	Unrestricted funds General £ 38,585	Total 2023 £ 38,585
4 Income from other trading activities		
Other income from other trading activities	Unrestricted funds General £ 22,540	Total 2024 £ <u>22,</u> 540
Other income from other trading activities	Unrestricted funds General £ 4,177	Total 2023 £ 4,177
5 Investment income		
	Unrestricted funds General £	Total 2024 E
Interest receivable on bank deposits Dividends received Income from rents	34,366 20,380 239,675	34,366 20,380 239,675
	294,421 Unrestricted	294,421
	funds General £	Total 2023 £
Interest receivable on bank deposits Dividends received Income from rents	15,705 19,241 228,537	15,705 19,241 228,537
	263,483	263,483

Notes to the Financial Statements for the Year Ended 31 March 2024

6 Expenditure on raising funds

a) Other costs of generating donations and legacies

Rent 40,776 40,776 Insurance 79,150 78,150 Management charges 10,816 10,816 Services 10,183 10,183 Legal and professional 56,391 56,391 Depreciation 12,937 12,937 Other costs 51,491 51,491 Ceneral 261,744 261,744 Unrestricted funds General 2023 F £ £ Rent 23,372 23,372 Insurance 72,062 72,062 Management charges 10,920 10,920 Services 9,816 9,816 Legal and professional 67,400 67,400 Depreciation 12,937 12,937 Other costs 872 872 7 Expenditure on charitable activities Virestricted funds Contract funding of activities			Unrestricted funds General £	Total 2024 £
Management charges 10,816 10,816 10,816 10,816 10,816 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 12,937 12,937 12,937 12,937 12,491 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183 10,183	Rent		40,776	40,776
Services 10,183 10,183 Legal and professional 56,391 56,391 Depreciation 12,937 12,937 Other costs 51,491 51,491 Rent 261,744 261,744 261,744 Legal 23,372 20,3372 Insurance 72,062 72,062 Management charges 10,920 10,920 Services 9,816 9,816 Legal and professional 67,400 67,400 Depreciation 12,937 12,937 Other costs 872 872 197,379 197,379 7 Expenditure on charitable activities Vinrestricted funds Total Charitable activities 232,020 232,020 Grant funding of activities 9 103,495 103,495 Governance costs 8 4,725 4,725			79,150	79,150
Legal and professional 56,391 56,391 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,			10,816	10,816
Depreciation 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 12,937 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,379 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,395 13,3			10,183	10,183
Other costs 51,491 51,491 261,744 261,744 261,744 261,744 261,744 261,744 261,744 261,744 261,744 261,744 261,744 261,744 261,744 261,744 261,744 261,744 261,744 261,744 261,744 261,744 261,744 261,744 261,744 262,332 £ £ £ £ £ £ £ £ 262,332 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 23,372 33,472 33,472 33,472 33,472 33,472 33,472 33,472 33,472 33,472 33,472 33,472 33,472 33,472 33,472 33,472 33,472 33,472 33,472 33,472	Legal and professional		56,391	56,391
261,744 261,744	·		12,937	12,937
Unrestricted funds Coneral Con	Other costs		51, 49 1	51,491
Rent 23,372 23,372 23,372 Insurance 72,062 72,062 72,062 Management charges 10,920 10,920 Services 9,816 9,816 Legal and professional 67,400 67,400 Depreciation 12,937 12,937 Other costs 872 872 472 872 872 197,379 197,379 197,379 7 Expenditure on charitable activities Vinrestricted funds Total General Charitable activities 232,020 232,020 Grant funding of activities 9 103,495 103,495 Governance costs 8 4,725 4,725			261,744	261,744
Note Page			funds General	2023
Nate	Rent		23,372	23,372
Management charges 10,920 10,920 Services 9,816 9,816 Legal and professional 67,400 67,400 Depreciation 12,937 12,937 Other costs 872 872 197,379 Total General funds Total General 2024 Note £ £ Charitable activities 232,020 232,020 Grant funding of activities 9 103,495 103,495 Governance costs 8 4,725 4,725	Insurance			
Services 9,816 9,816 Legal and professional 67,400 67,400 Depreciation 12,937 12,937 Other costs 872 872 197,379 197,379 Total General 2024 Note £ £ Charttable activities 232,020 232,020 Grant funding of activities 9 103,495 103,495 Governance costs 8 4,725 4,725	Management charges		·	
Depreciation 12,937 12,937 12,937 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,379 197,37	Services		9,816	•
Other costs 872 872 197,379 197,379 7 Expenditure on charitable activities Unrestricted funds Total General General 2024 Note £ £ Charitable activities 232,020 232,020 Grant funding of activities 9 103,495 103,495 Governance costs 8 4,725 4,725	Legal and professional		67, 40 0	67,400
7 Expenditure on charitable activities Variety of the first of the fi	•		12,937	12 ,9 37
Texpenditure on charitable activities Unrestricted funds Total General 2024 Note £ £ Charitable activities 232,020 232,020 Grant funding of activities 9 103,495 103,495 Governance costs 8 4,725 4,725	Other costs		872	872
Unrestricted funds Total funds Total 2024 Note £ £ £ Charitable activities 232,020 232,020 Grant funding of activities 9 103,495 103,495 Governance costs 8 4,725 4,725			197,379	19 7, 37 9
funds Total General 2024 Note £ £ Charitable activities 232,020 232,020 Grant funding of activities 9 103,495 103,495 Governance costs 8 4,725 4,725	7 Expenditure on charitable activities			
Knote General £ £ £ £ £ £ Charitable activities 232,020 232,020 Grant funding of activities 9 103,495 103,495 Governance costs 8 4,725 4,725				
Note £ £ Charitable activities 232,020 232,020 Grant funding of activities 9 103,495 103,495 Governance costs 8 4,725 4,725				
Charitable activities 232,020 232,020 Grant funding of activities 9 103,495 103,495 Governance costs 8 4,725 4,725		Note		
Grant funding of activities 9 103,495 103,495 Governance costs 8 4,725 4,725	Charttable activities	1100		
Governance costs 8 4,725 4,725	Grant funding of activities	9	•	-
	_		-	
		-		

Notes to the Financial Statements for the Year Ended 31 March 2024

Observation in the	Note	Unrestricted funds General £	Total 2023 £
Charitable activities		172,992	172,992
Grant funding of activities	9	93,610	93,610
Governance costs	8	4,625	4,625
		271,227	271,227
8 Analysis of governance and support costs			
Governance costs			
Audit fees		Unrestricted funds General £	Total 2024 £
Audit of the financial statements			. =,
Addit of the interpal statements		4,725	4,725
		4,725	4,725
Audit fees		Unrestricted funds General £	Total 2023 £
Audit of the financial statements		<u>4,625</u>	4,625
		4,625	4,625

Notes to the Financial Statements for the Year Ended 31 March 2024

9 Grant-making

Analysis of grants

Below are details of material grants made to institutions		
	2024	2023
Name of Institution	£	£
Exeter City Council - Jazz on the		
Quay	4,145	3,800
Exeter City Council - Custom House	00,000	68,790
Delta 88 - Rockin' on the Quay	-	770
Burn the Curtain - Captain Peacock		
Event	2,850	4,000
The South West Heritage Trusi	4,000	
Music in Devon Initiative	2,500	
Other grants	•	16,250
	103,495	93,610
10 Net incoming/outgoing resources		
Net outgoing resources for the year include:		
	2024	2023
	£	£
Audit fees	4,725	4,625
Depreciation of tangible fixed assets (heritage assets)	7,657	7,657
Amortisation of intangible assets	5,280	5,280
11 Net losses on investments		
•	Unrestricted funds	Total
	General	2024
	£	£
Gains/(losses) on investment properties	47,250	47,250
Gains/(losses) on listed investments	(50,000)	(50,000)
	(2,750)	(2.750)

Notes to the Financial Statements for the Year Ended 31 March 2024

	Unrestricted funds General £	Total 2023
Gains/(losses) on investment properties Gains/(losses) on listed investments	(48,739) (60,000) (108,739)	(48,739) (60,000) (108,739)

12 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

13 Staff costs

The aggregate payroll costs were as follows:

The charitable company had no employees during the year (2023; Nil).

The key management personnel of the charity comprise the Trustees, The total employee benefits of the key management personnel for the charity were £Nil (2023: Nil)

No employee received emoluments of more than £60,000 during the year.

14 Auditors' remuneration

	2024 £	2023 £
Audit of the financial statements	4,725	4,625

Notes to the Financial Statements for the Year Ended 31 March 2024

15 Taxation

The charity is a registered charity and is therefore exempt from taxation.

16 Intangible fix	ed assets
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	Website £	Total £
Cost At 1 April 2023	20.400	00.400
-	26,400	26,400
At 31 March 2024	26,400	26,400
Amortisation At 1 April 2023 Charge for the year	5,280 5,280	5,280 5,280
At 31 March 2024	10,560	10,560
Net book value		· · · · · ·
At 31 March 2024	15,840	15,840
At 31 March 2023	21,120	21,120
17 Heritage assets		
ir nemaga assets	Long leasehold property £	Total £
Cost	leasehold property	
	leasehold property	
Cost	leasehold property £	£
Cost At 1 April 2023	leasehold property £ 698,672	£ 698,672 698,672
Cost At 1 April 2023 At 31 March 2024 Depreciation	leasehold property £ 698,672	£ 698,672
Cost At 1 April 2023 At 31 March 2024 Depreciation At 1 April 2023	leasehold property £ 698,672 698,672	£ 698,672 698,672 174,622
Cost At 1 April 2023 At 31 March 2024 Depreciation At 1 April 2023 Charge for the year	698,672 698,672 174,622 7,657	698,672 698,672 174,622 7,857
Cost At 1 April 2023 At 31 March 2024 Depreciation At 1 April 2023 Charge for the year At 31 March 2024	698,672 698,672 174,622 7,657	698,672 698,672 174,622 7,857

Notes to the Financial Statements for the Year Ended 31 March 2024

The charity's fixed assets are heritage assets which are held in pursuit of its preservation and conservation objectives. Assets held for own use are shown at cost. Investment properties, which are available for letting, are shown at market value. All of these heritage assets have been held for the last 5 years and are being depreciated in line with the length of the associated lease.

18 Fixed asset investments

	Investment properties £	Listed Investments £	Total £
Cost or Valuation			
At 1 April 2023	1,815,000	803,723	2,618,723
Additions		210,084	210,084
Revaluation	(50,000)	46,001	(3,999)
Disposals	 	(199,136)	(199,136)
At 31 March 2024	1,765,000	860,672	2,625,672
Net book value			
At 31 March 2024	1,765,000	860,672	2,625,672
At 31 March 2023	1,815,000	803,723	803,723

All investments shown above are held at valuation.

investment properties

Investment properties were valued at 24 June 2024 at open market value by Vickery Holman, Property Consultants

Financial assets held at fair value

The charity holds a portfolio of investments. These are held at fair value, being their market value.

19 Debtors

	2024 £	2023 £
Trade debtors	10,028	17,634
Accrued income	2,115	2,198
Other debtors	150,000	200,000
	162,143	219,832

Notes to the Financial Statements for the Year Ended 31 March 2024

20 Cash and cash equivalents

	2024 £	2023
Cash at bank	696,792	943,547
21 Creditors: amounts falling due within one year		
	2024 €	2023 £
Other taxation and social security	7,274	7,916
Other creditors	203,515	264,785
Accruals	30,748	22,009
Deferred income	57,807	59,299
	299,344	353,989

Under the arrangements with Exeter City Council (ECC) and Devon County Council (DCC), DCC has paid the charity £305,000 in accordance with the terms of the relevant undertease.

The £305,000 is being released to the charity's income and expenditure account over the period of the lease, which is 150 years commencing in the year ended 31 March 2014. £2,000 has been recognised in the year ended 31 March 2024 (2023: £2,000)

The lease premium payable to ECC of £75,001 has been capitalised as long leasehold property and will be amortised over the lease period of 150 years commencing in the year ending 31 March 2015. £500 amortisation charge has been recognised in the year ended 31 March 2024 (2023; £500).

2024

2023

22 Creditors: amounts falling due after one year

Deferred income	£ 281,000	£ 283,000
23 Deferred Income		
	2024 £	2023 £
Deferred income at 1 April 2023	342,299	343,310
Amounts released from previous periods	(3,492)	(2,000)
Resources deferred in the period		989
Deferred income at year end	338,807	342,299

Notes to the Financial Statements for the Year Ended 31 March 2024

24 Obligations under leases and hire purchase contracts

Operating lease commitments

As lessee

Total future minimum lease payments under non-cancellable operating leases are as follows:

	2024 £	2023 £
Land and buildings		
Not later than 1 year	35,423	35,423
Later than1 year and not later than 5 years	141,693	141,693
Later than 5 years	638,196	673,619
	815,312	850,735

As lessor

Total future minimum lease payments under non-cancellable operating leases are as follows:

	2024 £	2023 £
Land and buildings		
Within one year	226,767	226,767
Between one and five years	726,198	726,198
After five years	5,166,869	5,393,636
	6,119,834	6,346,601

Notes to the Financial Statements for the Year Ended 31 March 2024

25 Funds

	Balance at 1 April 2023 £	Incoming resources £	Resources expended £	Transfers £	Other recognised gains/ (losses)
Unrestricted funds					
General					
General Funds	1,824,548	352,947	(601,984)	450,000	(2,750)
Designated				•	
Community Fund	90,000	-	-	•	-
Property Sinking Fund	600,000	==	*	-	
Exe Water Sports	400,000	_	-	(400,000)	*
One Off Project	300,000	~	-	(50,000)	ĸ
Working General Fund	475,735		**************************************	*	*
	1,865,735		-	(450,000)	<u> </u>
Total funds	3,690,283	352,947	(601,984)		(2,750)
					Balance at 31 March 2024 £
Unrestricted funds					
General General Funds					2,022,761
Designated					
Community Fund					90,000
Property Sinking Fund					600,000
Exe Water Sports					÷
One Off Project					250,000
Working General Fund				-	475,735
				_	1,415,735
Total funds				_	3,438,496

Notes to the Financial Statements for the Year Ended 31 March 2024

	Balance at 1 April 2022 £	Incoming resources £	Resources expended £	Other recognised gains/ (losses)	Balance at 31 March 2023 £
Unrestricted funds					
General					
General Funds	2,095,648	306,245	(468,606)	(108,739)	1,824,548
Designated					
Community Fund	90,000	_	4	;=	90,000
Property Sinking Fund	600,000	· i	•	-	600,000
Exe Water Sports	400,000	•	-	ū	400,000
One Off Project	300,000	-	-	ų.	300,000
Working General Fund	<u>475,735</u>		<u> </u>		475,735
	1,865,735	H.			1,865,735
Total funds	3,961,383	306,245	(468,606)	(108,739)	3,690,283

Fund descriptions

Community Fund For providing £30k a year

Property Sinking Fund

An over-arching contingency fund

Exe Water Sports

Money pledged for Exe Water Sports Project

One Off Project

The likelihood that resources are sufficient for no more than one major project

Working General Fund

The Working General Fund is to provide a contingency fund to cover day to day expenses

Repairs Fund

The Repairs Fund is made up of money donated to the charity for specific repairs to be carried out on a property

A transfer of the total designated Exe Water Sports fund to the general fund has been made as the fund has been completely withdrawn by the Board. A transfer of £50,000 has been made from the One Off Project dessignated fund to reduce the fund carried forward to £250,000 to reflect the contribution agreed towards the Mailison Bridge Project (payable to Devon County Council).

Notes to the Financial Statements for the Year Ended 31 March 2024

26 Analysis of net assets between funds

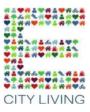
	Unrestricted funds General £	Total funds at 31 March 2024 £
Intangible fixed assets	15,840	15,840
Heritage assets	516,393	516,393
Fixed asset investments	2, 625 , 6 72	2,625,672
Current assets	860,935	860,935
Current liabilities	(299,344)	(299,344)
Creditors over 1 year	(281,000)	(281,000)
Total net assets	3,438,496	3,438,496
	Unrestricted funds General £	Total funds at 31 March 2023 £
Intangible fixed assets	funds General	at 31 March 2023
Intangible fixed assets Heritage assets	funds General £	at 31 March 2023 £
	funds General £ 21,120	at 31 March 2023 £ 21,120
Heritage assets	funds General £ 21,120 524,050	at 31 March 2023 £ 21,120 524,050
Heritage assets Fixed asset investments	funds General £ 21,120 524,050 2,618,723	at 31 March 2023 £ 21,120 524,050 2,618,723
Heritage assets Fixed asset investments Current assets	funds General £ 21,120 524,050 2,618,723 1,163,379	at 31 March 2023 £ 21,120 524,050 2,618,723 1,163,379

27 Related party transactions

The charity is an associate of Exeter City Council (ECC). In the year ended 31 March 2024 ECC charged the charity £nil (2023: £10,920) in respect of management services, £42,776 (2023: £23,372) for rent, £94,145 (2023: £72,590) in respect of grants, £25,840 (2023: £20,300) for legal and professional fees, £19,050 (2023: £24,336) for maintenance and £1,726 (2023: £12,070) for other services. Exeter Canal and Quay charged Exeter City Council £475 (2023: £28,972) for rent and insurance recharges and £300 (2023: £1,926) for ticket sales.

Appendix 4

Exeter City Living Limited Business Plan Financial Year 2025-26



Exeter City Living Ltd Business Plan Financial Year 2025-26

The purpose of this year's Business Plan is to set out a projection of the financial position of the business continuing to manage six residential flats in the Guildhall Shopping Centre. Exeter City Living's (ECL) ambition through proactive asset management is to provide quality residential property for the private rental market in Exeter and a long-term revenue stream for Exeter City Council (ECC).

The Business Plan for 2025-26 is seeking shareholder approval to continue business as usual in managing the six flats. A financial projection of activity in 2024-25 and the three year Business Plan period to end 2027-28 can be found in Appendix A – Financial Statements.

Financial Performance 2024-25

A Loss before Tax of £275 is forecast for 2024-25, based on reporting up to 4 December 2024 and anticipated activity for the remainder of the financial year. The net shareholder funds at the end of 2024-25 are forecast to be £117.0k (see Appendix A for the projected financial statements). The required ECL Management Fee to be retained from net rental proceeds to be distributed to ECC has been calculated to cover the costs of the business and to leave a nominal loss, funded by existing reserves, to avoid the business incurring a Corporation Tax liability. The required Management Fee to be retained from net rental proceeds has been calculated at 47.5% to cover business running costs in 2024-25 which are higher than anticipated in future years due to the transition from development activity to solely residential rental activity. The management fee is forecast to drop down to 20.25% from the Budget year of 2025-26 when the costs of the business will be solely related to the rental activity.

The main challenge facing ECL in the delivery of this business plan is if the management fee deducted from net rental proceeds before they are passed on to ECC is not sufficient to cover the costs ECL will incur that are variable and not controllable or reduced rental income is received. For example, should one or more of the flats require significant, high value works this cost would see a diminished return to ECL as the Management Fee is set to cover ECL's expected costs based on historic activity. ECL however has cash reserves in excess of £100k which would be available to service any unexpected, significant costs incurred.

Additionally, if one or more flats are unoccupied for a significant period this will erode the management fee income while rental income is not being earned. However, demand for property rental in Exeter remains high and the risk of a high level of void tenancy remains low.

The ECL Management Fee retained from the net rental proceeds distributed to ECC is to be reviewed annually in line with the Business Plan projections so that this income stream is optimised to the costs of the business and to minimise any Corporation Tax liability.

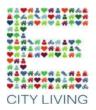
Budget 2025-26

The Budget year of 2025-26 forecasts a Loss before Tax of £208 and net shareholder funds of £116.8k as outlined in the financial projections set out in Appendix A.

Financial projections for rental income and associated rental and repairs and maintenance costs have been projected based on actual activity over the last 2 years. Inflation on rental income has been applied at 2.5% which is a conservative assumption but reflects that rental income rates increase periodically, generally due to a change in tenancy, rather than regularly on an annual basis.

Overheads which cover audit services and Insurance costs have been projected to increase by 3.5% in the Budget year 2025-26 and by 2.5% in 2026-27 and 2027-28. Non-Executive Director costs are expected to reduce to £6,000 per annum (inclusive of VAT) in the Budget from 2025-26 after a reduction in the number of Directors by the end of 2024-25. IT costs continue to be incurred in 2024-25 however the IT estate transfer to ECC's servers is forecast to be completed by the end of the financial year and therefore there are no costs forecast in 2025-26 and beyond.

Version 1.1 19 December 2024



Accounts for the prior year 2023-24 can be found in Appendix B. A comparison against the previous approved Business Plan 2022-23 has not been included as the Business Plan 2022-23 was projected on the basis of a continuing development business however this activity ceased in March 2024.

The Board approved this Business Plan on 19 December 2024.

Appendix A – Financial Statements

	2024-25	2025-26 (Budget)	2026-27	2027-28
INCOME STATEMENT	£	£	£	£
Turnover	0	0	0	0
Cost of Sales	(£18,252)	0	0	0
Gross Profit/(Loss)	18,252	0	0	0
Administrative Expenses	(£60,465)	(£14,882)	(£15,102)	(£15,328)
Other Operating Income	98,926	83,400	85,485	87,622
Other Operating Expense	(£68,023)	(£70,725)	(£72,493)	(£74,305)
Operating Profit/(Loss)	(£29,563)	(£2,208)	(£2,111)	(£2,011)
Interest Receivable	11,035	2,000	2,000	2,000
Profit/(Loss) before Tax	(£275)	(£208)	(£111)	(£11)
Corporation Tax	0		0	0
Profit/(Loss) after Tax	(£275)	(£208)	(£111)	(£11)
BALANCE SHEET				
WIP	0	0	0	0
Debtors	2,456	2,456	2,456	2,456
Cash	127,830	129,830	131,830	133,830
Current Assets	130,286	132,286	134,286	136,286
Creditors	(£13,326)	(£15,534)	(£17,644)	(£19,656)
Long term liabilities	0	0	0	0
Total Assets less Liabilities	116,959	116,752	116,641	116,630
Capital & Reserves				
Share Capital	1	1	1	1
Capital Contribution	4,392,332		4,392,332	4,392,332
P&L Account	(£4,275,373)	(£4,275,581)	(£4,275,691)	(£4,275,703)
Shareholders Funds	116,959		116,641	116,630
CASHFLOW STATEMENT				
Cash flows from operating activities				
Loss for the year	(£275)	(£208)	(£111)	(£11)
Finance income	(£11,035)	(£2,000)	(£2,000)	(£2,000)
Finance costs	0	0	0	0
Corporation Tax	0		0	0
· _	(£11,310)	(£2,208)	(£2,111)	(£2,011)
Working capital adjustments				
Increase in stocks	0	0	0	0
(Increase)/decrease in trade debtors	1,849	0	0	0
Increase/(decrease) in trade creditors	(£1,590,973)	2,208	2,111	2,011
Cash generated from operations	(£1,600,434)	0	0	0
Corporation Tax paid	0	0	0	0
Net cash flow from operating activities	(£1,600,434)	0	0	0
Cash flows from investing activities				
Interest received	11,035	2,000	2,000	2,000
Net cash flows from investing activities	11,035		2,000	2,000
Net increase/(decrease) in cash and cash equivalents	(£1,589,399)	2,000	2,000	2,000
Cash and cash equivalents at 1 April	1,717,229	127,830	129,830	131,830
Cash and cash equivalents at 31 March	127,830		131,830	133,830
·	,	, -	, :	,

Version 1.1 19 December 2024

Appendix 4a

Exeter City Living Limited Annual report and Financial Statements

Annual Report and Financial Statements Year Ended 31 March 2024

Registration number: 11410540

Contents

Company Information	1
Directors' Report	2
Statement of Directors' Responsibilities	3
Independent Auditor's Report	4 to 7
Statement of Income and Retained Earnings	8
Balance Sheet	9
Notes to the Financial Statements	10 to 14

Company Information

Directors

R M Connolly

C R A Kislingbury

S E Edwards R J Hayman

Registered office

Exeter City Council

Civic Centre Paris Street Exeter EX1 1JN

Auditors

PKF Francis Clark Statutory Auditor Centenary House Peninsula Park Rydon Lane Exeter EX2 7XE

Directors' Report for the Year Ended 31 March 2024

The directors present their report and the financial statements for the year ended 31 March 2024.

Directors of the company

The directors who held office during the year were as follows:

R M Connolly

CRA Kislingbury

S A Forsey (resigned 31 March 2024)

S E Edwards

R J Hayman

Principal activity

The principal activity of the company during the year covered by this report was the construction and sale of new homes. Since the balance sheet date the principal activity is the management of properties.

Going concern

The Directors have obtained confirmation that the Shareholder will continue to provide financial and operational support to the company for the foreseeable future, being at least 12 months from approval of these financial statements. As such the directors believe the going concern basis is appropriate.

Disclosure of information to the auditors

Each director has taken steps that they ought to have taken as a director in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information. The directors confirm that there is no relevant information that they know of and of which they know the auditors are unaware.

Small companies provision statement

This report has been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

Approved and authorised by the Board on 30th May 2024 and signed on its behalf by:

R J Hayman

Director

Statement of Directors' Responsibilities

The directors acknowledge their responsibilities for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Auditor's Report to the Members of Exeter City Living Limited

Opinion

We have audited the financial statements of Exeter City Living Limited (the 'company') for the year ended 31 March 2024, which comprise the Statement of Income and Retained Earnings, Balance Sheet, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice) incorporating the requirements of Section 1A.

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2024 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the director's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent Auditor's Report to the Members of Exeter City Living Limited

Opinion on other matter prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Directors' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- · we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor Responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Independent Auditor's Report to the Members of Exeter City Living Limited

During our audit planning, we gained an understanding of the company and the industry in which the company operates as part of this assessment to identify the key laws and regulations affecting the company. We identified the key regulations and principal risks of non-compliance with laws and regulations as relating to health and safety regulations, breaches of the General Data Protection Regulation ("GDPR") and the Construction, Design and Management Regulations. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006 and relevant tax legislation.

We discussed with management how the compliance with these laws and regulations is monitored and discussed policies and procedures in place. We also identified the individuals who have responsibility for ensuring that the company complies with laws and regulations and deals with reporting any issues if they arise. As part of our planning procedures, we assessed the risk of any non-compliance with laws and regulations on the company's ability to continue trading and the risk of material misstatement to the accounts.

Based on this understanding we designed our audit procedures to identify non-compliance with such laws and regulations. Our procedures involved the following:

- Enquiries of management regarding their knowledge of any non-compliance with laws and regulations that could affect the financial statements. As part of these enquiries we also discussed with management whether there have been any known instances of fraud, of which there were none.
- Reviewing the health and safety policy and discussion with management if any incidents have been reported during the year during the year under The Reporting of Injuries, Diseases and Dangerous Occurrences Regulations 2013 ("RIDDOR"), of which there were none.
- Reviewing of the GDPR policy and enquiries to management as to the occurrence and outcome of any reportable breaches.
- Examining the documentation relating to application of the Construction, Design and Management Regulations.
- Reviewing the board meeting minutes to identify and potential breaches in laws and regulations, of which there were none identified.
- Reviewing legal and professional costs to identify any possible non-compliance or legal costs in respect of non-compliance.
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale of significant transactions outside the normal course of business.
- Reviewing estimates and judgements made in the accounts for any indication of bias and challenged assumptions used by management in making the estimates.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements. This risk increases the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements as we are less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment, collusion, omission or misrepresentation.

Independent Auditor's Report to the Members of Exeter City Living Limited

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

121 17672(5 000 12

Tom Beable (FCA) (Senior Statutory Auditor) PKF Francis Clark, Statutory Auditor

Centenary House Peninsula Park Rydon Lane Exeter EX2 7XE

Date: 11 Jun 2024

Statement of Income and Retained Earnings Year Ended 31 March 2024

	Year ended 31 March 2024 £	Year ended 31 March 2023 £
Turnover	10,905,211	1,093,483
Cost of sales	(10,249,987)	(954,710)
Gross profit	655,224	138,773
Administrative expenses Other operating income Other operating expenses Operating profit/(loss) Other interest receivable and similar income Interest payable and similar charges	(486,162) 66,524 (65,366) 170,220 81,287	(937,632) 54,120 (106,682) (851,421) 32,280 (446,539)
moroot payable sind and a sind	81,287	(414,259)
Profit/(loss) before tax	251,507	(1,265,680)
Taxation	-	
Profit/(loss) for the financial year	251,507	(1,265,680)
Retained earnings brought forward	(4,526,607)	(3,260,927)
Retained earnings carried forward	(4,275,100)	(4,526,607)

Balance Sheet

31 March 2024

	Note	2024 £	2023 £
Current assets			
Stocks	4	-	4,041,019
Debtors	5	4,304	781,437
Cash at bank and in hand		1,717,229	1,515,050
		1,721,533	6,337,506
Creditors: Amounts falling due within one year	6	(1,604,300)	(1,026,542)
Total assets less current liabilities		117,233	5,310,964
Creditors: Amounts falling due after more than one year	6		(9,837,570)
Net assets/(liabilities)		117,233	(4,526,606)
Capital and reserves			
Called up share capital		1	1
Capital contribution reserves	7	4,392,332	
Profit and loss account		(4,275,100)	(4,526,607)
Shareholders' funds/(deficit)		117,233	(4,526,606)

These financial statements have been prepared and delivered in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

Approved and authorised by the Board on .30th.May. 2024 and signed on its behalf by:

R J Hayman Director

Company Registration Number: 11410540

Notes to the Financial Statements Year Ended 31 March 2024

1 General information

The company is a private company limited by share capital, incorporated in England and Wales.

The address of its registered office is: Exeter City Council Civic Centre

Paris Street Exeter EX1 1JN

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

These financial statements have been prepared in accordance with Financial Reporting Standard 102 Section 1A - 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. There are no material departures.

Basis of preparation

These financial statements have been prepared using the historical cost convention.

The functional currency of Exeter City Living Limited is considered to be pounds sterling because that is the currency of the economic environment in which the company operates.

Going concern

The financial statements have been prepared on a going concern basis.

During the year ended 31 March 2024 a decision was made by the sole Shareholder (Exeter City Council), after an independent review, to wind down the company's operations significantly.

On the 26 March 2024 the Shareholder acquired all remaining work in progress of the company, settled via a reduction in the loan due to the Shareholder. A further payment was made from cash towards the Shareholder loan. The work in progress and cash transferred did not cover the total loan amount due to the Shareholder. The remaining amount due to the Shareholder was waived on 26 March 2024 by the Shareholder and treated as a capital contribution.

The company will continue in a much-reduced capacity for the purpose of managing six leasehold properties.

The Directors have obtained confirmation that the Shareholder will continue to provide financial and operational support to the company for the foreseeable future, being at least 12 months from approval of these financial statements.

As such the directors believe the going concern basis is appropriate.

Notes to the Financial Statements

Year Ended 31 March 2024

Key sources of estimation uncertainty

Management have applied judgement in respect of the following sources of estimation uncertainty at the end of the reporting period, for which there is a risk of resulting in a material adjustment to the carrying amounts of assets and liabilities, as follows:

Realisable value of work in progress

Work in progress is valued at the lower of cost and net realisable value. The net realisable value is calculated based on appraisals of site viability which during uncertain times can fluctuate and may lead to material movements. Included within work in progress is £nil (2023: £3,386k) in relation to a development site, where the carrying value is supported by market valuations of the land.

Estimation of market values

ECL appraises the future income expected from the sale of the Open Market homes it builds using its assessment of the current market data for the value of comparable dwellings available for sale or sold in a similar location. This assessment will be adjusted during the course of the development based on changes in market conditions or on evidence of achieved sales.

Revenue recognition

Turnover comprises the fair value of the consideration received or receivable for the sale of goods and provision of services in the ordinary course of the company's activities. Turnover is shown net of value added tax, returns, rebates and discounts.

Turnover and profit on the sale of residential property is recognised on the legal completion date. Turnover from development management services is recognised as the services are provided.

Tax

Tax is recognised in profit or loss, except that a change attributable to an item of income or expense recognised as other comprehensive income is also recognised directly in other comprehensive income.

The current corporation tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the reporting date.

Borrowing costs

Borrowing costs incurred during the period are recognised in the profit and loss account as they are incurred.

Stocks

Stock of land and work in progress are stated at the lower of cost price and net realisable value.

Notes to the Financial Statements Year Ended 31 March 2024

Financial instruments

Classification

The company holds the following financial instruments:

- Short term trade and other debtors and creditors;
- Other loans; and
- · Cash and bank balances.

All financial instruments are classified as basic.

Recognition and measurement

The company has chosen to apply the recognition and measurement principles in FRS102.

Financial instruments are recognised when the company becomes party to the contractual provisions of the instrument and derecognised when in the case of assets, the contractual rights to cash flows from the assets expire or substantially all the risks and rewards of ownership are transferred to another party, or in the case of liabilities, when the company's obligations are discharged, expire or are cancelled.

Except for other loans, such instruments are initially measured at transaction price, including transaction costs, and are subsequently carried at the undiscounted amount of the cash or other consideration expected to be paid or received, after taking account of impairment adjustments.

Other loans are initially measured at transaction price, including transaction costs, and are subsequently carried at amortised cost using the effective interest method.

3 Staff numbers

The average number of persons employed by the company during the year was 2 (2023: 2).

4 Stocks

Work in progress	2024 £ 	2023 £ 4,041,019
5 Debtors	2024 £	2023 £
Trade debtors Other debtors Prepayments and accrued income	1,193 661 2,450 4,304	50,000 112,524 618,913 781,437

Notes to the Financial Statements Year Ended 31 March 2024

6 Creditors

	2024 £	2023 £
Due within one year		
Loans and borrowings Trade creditors Social security and other taxes Other creditors Accrued expenses	716,421 776,316 125 111,438 1,604,300	258,769 733 125 766,915 1,026,542
Due after one year	2024 £	2023 £
Loans and borrowings		9,837,570

In the prior year, loans and borrowings represented three loan amounts due to the ultimate parent. The first loan charged interest at a rate of 5% per annum. Capital and interest payments were made every six months. The capital was due to be repaid by 31 March 2044. The capital due for repayment in more than 5 years was £3,309,249.

The second loan charged interest at 4.94% per annum. Capital and interest payments were made every six months. The capital was to be repaid by 31 March 2045. The capital due for repayment in more than 5 years was £3,993,472.

The third loan charged interest at 6.77% per annum. Capital and interest payments were made annually. The capital was be repaid by 31 March 2048. The capital due for repayment in more than 5 years was £1,359,694.

During the year these loans were partially settled via the sale of work in progress and cash transferred to the ultimate parent. The remaining amount not covered was waived by the ultimate parent and has been treated as a capital contribution.

7 Reserves

The capital contribution reserve represents loan balances waived by the ultimate parent.

Notes to the Financial Statements Year Ended 31 March 2024

8 Financial commitments

Lease arrangement

There is a lease in place for six rental properties where Exeter City Living Limited receives income and pays expenses, retaining 2% of the net rental income. This arrangement is in connection with Exeter City Council, a related party. In the current year, other operating income in relation to this lease was £66,524 and other operating expenses were £65,366. The term of this arrangement is 10 years.

9 Ultimate parent undertaking

The parent entity preparing consolidated accounts including the company is Exeter City Council.

The registered office of Exeter City Council is that of Exeter City Living Limited as disclosed in note 1.

Appendix 5 Exeter Business Centre Memorandum of Association



COMPANIES FORM No. 12

Statutory Declaration of compliance with requirements on application for registration of a company



Pieace de not write in this marcin Pursuant to section 12(3) of the Companies Act 1985

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		under section 10(2)]1 and that all the requirements of the above Act in respect of the registration of the above company and of matters precedent and incidental to it have been complied with,			
	And I make this solomn declaration conscientiously believing the same to be true and by virtue of the				
		provisions of the Statutory Declarations Act 1835			
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COMPANY LIMITED BY GUARANTEES

THE COMPANIES ACT 1985

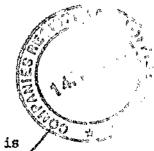


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MEMORANDUM OF ASSOCIATION

of

EXETER WORKSHOPS LIMITED



- 1. The name of the 'company (hereinafter called "the Company") is Exeter Workshops Limited.
- The registered office of the Company will be situate in England.
- 3. The objects for which the Company is established are:
- (1) To provide on licence or on lease industrial and commercial work spaces of any kind including small workshops, studios, offices, yards, or other premises or land to new sole traders, infant businesses, and small firms, whether corporate or incorporate
- estate or management services to promote opportunities by any means for the exchange of information between small and new businesses, to promote by means of publicity, advertising or other publications the goods and services of small and new businesses, to provide consultancy services to assist small businesses in establishing themselves and in the production storage, distribution, marketing and sale of their goods and services and generally to assist, promote and advise on the establishment and development of small new-start businesses and all other entrepreneurial activities in the industrial and connercial fields.

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- (3) To promote and sponsor schemes designed to provide training and work experience for unemployed young people and adults, promote investment in training and work experience schemes and in entrepreneurial endeavour by incipient businesses and inventors.
- (4) To purchase, take on lease or in exchange, hire or otherwise acquire any real and personal estate which may be deemed necessary or convenient for any of the purposes of the Company.
- (5) To develop, construct, maintain, and alter any warehouses, industrial premises, houses, buildings, or works necessary or convenient for the purposes of the Company;
- (6) To take any gift of property, whether subject to any special trust or not, for any one or more of the objects of the Company;
- (7) To take such steps by personal or written appeals, public meetings, or otherwise, as may from time to time be deemed expedient for the purpose of procuring contributions to the funds of the Company, in the shape of donations, annual subscriptions, guarantees of the Company's obligations to third parties or otherwise;
- (8) To print and publish any newspapers, periodicals, books or leaflets that the Company may think desirable for the promotion of its objects:
- (9) To sell, manage, lease, mortgage, dispose of, or otherwise deal with all or any part of the property of the Company;
- (10) To borrow and raise money in such manner as the Company may think fit.

- (11) To carry on business as secretaries, business and office managers, and as telephone operators;
- (12) To invest the monies of the Company not immediately required for its purposes in or upon such investments, securities or property as may be thought fit.
- (13) To undertake and execute any trusts or any agency business which may seem directly or indirectly conductive to any of the objects of the Company;
- (14) To provide a superannuation fund for the servants of the Company, or otherwise to assist any such servants, their widows and children;
- (15) To establish and support, and to aid in the establishment and support of, any other institutions, companies or associations formed for all or any of the objects of this Company;
- (16) To amalgamate with any companies, institutions, societies or associations having objects altogether on in part similar to those of this Company;
- (17) To purchase or otherwise acquire and undertake all or any part of the property, assets, liabilities and angagements of any one or more of the companies, institutions, societies or associations with which this Company is authorised to amalgamate;
- (18) To transfer or dispose of all or any part of the property, assets, liabilities and engagements of the Company upon such terms as the

Company may see fit to accept.

(19) To do all such other lawful things as are incidental or conducive to the attainment of the above objects or any of them.

PROVIDED THAT

The Company shall not support with its funds any object, or endeavour to impose on or procure to be observed by its members or others, any regulation, restriction or condition which if an object of the Company would make it a trade union;

4. The income and property of the Company, whencesoever derived, shall be applied solely towards the promotion of the objects of the Company as set forth in this memorandum of association, and no portion thereof shall be paid or transferred directly or indirectly, by way of dividend, bonus, or otherwise howsoever by way of profit, to the members of the Company.

PROVIDED THAT nothing herein shall prevent the payment, in good faith, of reasonable and proper remuneration to any officer or servant of the Company, or to any member of the Company, in return for any services actually rendered to the Company, nor prevent the payment of interest at reasonable commercial rates on money lent, or reasonable and proper rent for premises demised or let by any member to the Company; nor the repayment of any loan or grant made to the Company by any member nor the repayment to any member of any sum paid for such member for or on account of Company whether under a guarantee or otherwise.

5. The liability of the members is limited.

- 6. Every member of the Company undertakes to contribute such amount as may be required (not exceeding £100) to the Company's assets if it should be Wound up while he is still a member or within one year after he ceases to be a member, for payment of the Company's debts and liabilities contracted before he ceases to be a member, and of the costs, charges and expenses of winding up, and for the adjustment of the rights of the Contributories among themselves.
- 7. If upon the winding up or dissolution of the Company there remains, after the satisfaction of all its debts and liabilities, any property whatsoever, the same shall not be paid to or distributed among the members of the Company, but shall be given or transferred to some other institution or institutions, having objects similar to the objects of the Company, and which shall prohibit the distribution of its or their income and property among its or their members to an extent at least as great as is imposed on the Company under or by virtue of clause 4 hereof, such institution or institutions to be determined by the members of the Company at or before the time of dissolution, and if and so far as effect cannot be given to such provision then to some charitable object.

the several persons whose names and addresses are subscribed, are desirous of being formed into a Company in pursuance of this memorandum of association

NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS

(BERNARD FROMD) /

for and on behalf of and as agent for the Subscriber, Exeter City Council, The Civic Centre, Exeter, Devon

(IAN MARTIN LIMITEHEAD)

for and on behalf of and as agent for the Subscriber, Exeter Enterprise Agency Limited, Equitable Life House, 31 Southernhay East, Exeter, Devon

DATED the

day of leture 1986

WITNESS to the above signatures:

Solicitor (A.E.C. 44048)

Solicitor

11/5 Stoner:

Exeter:

THE COMPANIES ACT 1985

COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL.

ARTICLES OF ASSOCIATION OF EXETER WORKSHOPS LIMITED.

449535

Interpretation

1. In these Articles:

"tne Act"

means the Companies Act 1985

"the Board"

means the Board of Management as established

hereunder

"the Seal"

means the Common Seal of the Company

"Secretary"

means any person appointed to perform

the duties of the Secretary of the

Company

"the United Kingdom"

means Great Britain and Northern Ireland

Expressions referring to writing shall unless the contrary intention appears, be construed as including references to printing, lithography, photography, and other modes of representing or reproducing words in a visible form.

Unless the context otherwise requires words or expressions contained in these Articles shall bear the same meanings as in the Act or any statutory modification thereof in force at the date at which these Articles become binding on the Company.

MEMBERS

2. The Subscribers to the Memorandum of Association and such other persons as the Subscribers with the prior approval of the Board shall unanimously admit to membership shall be members of the Company. The number of members, with which the Company proposes to be registered is two but the Directors may from time to time register an increse in

πembers.

GENERAL MEETINGS

- 3. The Company shall in each year hold a general meeting as its annual general meeting in addition to any other meetings in that year, and shall specify the meeting as such in the notices calling it; and not more than fifteen months shall elapse between the date of one annual general meeting of the Company and that of the next. Provided that so long as the company holds its first annual general meeting within eighteen months of its incorporation it need not hold it in the year of its incorporation or in the following year. The annual general meeting shall be held at such time and place as the directors may appoint.
- 4. All general meetings other than annual general meetings shall be called extraordinary general meetings.
- 5. The Board may, whenever they think fit, convene an extraordinary general meeting and extraordinary general meetings shall also be convened on such requisition or in default may be convened by such requisitionists as provided by Section 368 of the Act. If at any time there are not within the United Kingdom sufficient members of the Board capable of acting to form a quorum, any member of the Board or any member of the Company may convene an extraordinary general meeting in the same manner as nearly as possible to that in which meetings may be convened by the Board.

NOTICE OF GENERAL MEETINGS

6. An annual general meeting and a meeting called for the passing of a special resolution shall be called by twenty-one days notice in writing at the least and a meeting of the Company other than an annual general meeting or a meeting for the passing of a special resolution shall be called by fourteen days notice in writing at the least. The notice shall be exclusive of the day on which it is served or deemed to be served and of the day for which it is given, and shall specify the

place, the day and the hour of the meeting and in case of special business the general nature of that business and shall be given in manner hereinafter mentioned or in such other manner, if any, as may be prescribed by the Company in general meeting to such persons as are, under the Articles of the Company, entitled to receive such notices from the Company:

PROVIDED that a meeting of the Company shall notwithstanding that it is called by shorter notice than that specified in this article be deemed to have been duly called it is so agreed:-

- (a) in the case of a meeting called as the annual general meeting by all the members entitled to attend and vote thereat: and
- (b) in the case of any other meeting by a majority in number of the members having a right to attend and vote at the meeting being a majority together representing not less than ninety-five per cent of the total voting rights at that meeting of all the members.
- 7. The accidental omission to give notice of a meeting to, or the non-receipt of notice of a meeting by, any person entitled to receive notice shall not invalidate the proceedings at that meeting.

PROCEEDINGS AT GENERAL MEETINGS

- 8. All business shall be deemed special that is transacted at an extraordinary general meeting, and also all that is transacted at an annual general meeting with the exception of the consideration of the accounts, balance sheets, and the reports of the Board and auditors the election of members of the Board in the place of those retiring and the appointment of, and the fixing of the remuneration of the auditors.
- 9. No business shall be transacted at any general meeting unless a quorum of members is present at the time when the meeting proceeds to business; save as herein otherwise provided, two persons entitled to vote upon the business to be transacted, each being a member or a

- proxy for a member or a duly authorised representative of a corporation, shall be a quorum.
- 10. If within half an hour from the time appointed for the meeting a quorum is not present, the meeting if convened upon the requisition of members, shall be dissolved; in any other case it shall stand adjourned to the same day in the next week at the same time and place, or to such other day and at such other time and place as the Board may determine and if at the adjourned meeting a quorum is not present within half an hour from the time appointed for the meeting the members present in person or by proxy or as a duly authorised representative of a corporation shall be a quorum.
- 11. The chairman if any, of the Board shall preside as chairman at every general meeting of the company, or if there is no such chairman or if he shall not be present within fifteen minutes after the time appointed for the holding of the meeting or is unwilling to act the members of the Board present shall elect one of their number to be chairman of the meeting.
- 12. If at any meeting no member of the Board is willing to act as chairman or if no such member is present within fifteen minutes after the time appointed for holding the meeting the members present in person or by proxy or as duly authorised representative of a corporation shall choose one of their number to be chairman of the meeting.
- 13. The Chairman may, with the consent of any meeting at which a quorum is present (and shall if so directed by the meeting) adjourn the meeting from time to time and from place to place, but no business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place. When a meeting is adjourned for thirty days or more notice of the adjourned meeting shall be given as in the case of an original meeting. Save as aforesaid it shall not be necessary to give any notice of an

- adjournment or of the business to be transacted at an adjourned meeting.
- 14. At any general meeting a resolution put to the vote of the meeting shall be decided on a show of hands unless a poll is (before or on the declaration of the result of the show of hands) demanded :-
 - (a) by the chairman; or
 - (b) by any member or as a duly authorised representative of a corporation present in person or by proxy

Unless a poll be so demanded a declaration by the chairman that a resolution has on a show of hands been carried or carried unanimously or by a particular majority, or lost and an entry to that effect in the book containing the minutes of proceedings of the company shall be conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against such resolution.

The demand for a poll may be withdrawn.

- 15. Except as provided in Article 17 if a poll is duly demanded it shall be taken in such manner as the chairman directs and the result of the poll shall be deemed to be the resolution of the meeting at which the poll was demanded.
- 16. In the case of an equality of votes, whether on a show of hands or on a poll, the chairman of the meeting at which the show of hands takes place or at which the poll is demanded shall be entitled to a second or casting vote.
- 17. A poll demanded on the election of a chairman or on a question of adjournment shall be taken forthwith. A poll demanded on any other question shall be taken at such time as the chairman of the meeting directs, and any business other than that upon which a poll has been demanded may be proceeded with pending the taking of the poll.
- 15. Subject to the provisions of the Act a resolution in writing signed by

all the members for the time being entitled to receive notice of and to attend and vote at general meetings (or being corporations by their duly authorised representative) shall be as valid and effective as if the same had been passed at a general meeting of the company duly convened and held.

VOTES OF MEMBERS

- 19. Every member shall have one vote.
- 20. No member shall be entitled to vote at any general meeting unless all moneys presently payable by him to the company have been paid.
- 21. On a poll votes may be given either personally or by proxy.
- 22. The instrument appointing a proxy shall be in writing under the hand of the appointer or of his attorney duly authorised in writing, or if the appointer is a corporation, either under seal or under the hand of an officer or attorney duly authorised. A proxy need not be a member of the company.
- 23. The instrument appointing a proxy and the power of attorney or other authority, if any, under which it is signed or a notarially certified copy of that power or authority shall be deposited at the registered office of the company or at such other place within the United Kingdom as is specified for that purpose in the notice convening the meeting, not less than forty-eight hours before the time for holding the meeting or adjourned meeting at which the person named in the instrument proposes to vote, or in the case of a poll, not less than twenty-four hours before the time appointed for the taking of the poll and in default the instrument of proxy shall not be treated as valid.
- 24. An instrument appointing a proxy shall be in the following form or a form as near thereto as circumstances admit:-

"EXETER WORKSHOPS LIMITED"

the County of being a member (members) of the above named tompany hereby appoint of as

my (our) proxy to vote for me (us) on my (our) behalf at the annual (extraordinary) general meeting of the company ω be held on the day of and at any adjournment thereof.

Signed this day of

25. Where it is desired to afford members an opportunity of voting for or against a resolution the instrument appointing a prexy shall be in the following form or a form as near thereto as circumstances admit :
"EXETER WORKSHOPS LIMITED

I (WE) of in the County of being a member (members) of the above named Company hereby appoint

of or failing

of as my (our) proxy to vote for me (us) on my (our) behalf at the annual (extraordinary) general meeting of the companay to be held on the day of and at any adjournment thereof.

Signed this day of

This form is to be used in favour of / against * the resolution.
Unless otherwise instructed the proxy will vote as he thinks fit.
* Strike out whichever is not desire.

- 26. The instrument appointing a proxy shall be deemed to confer authority to demand or join in demanding a poll.
- 27. A vote given in accordance with the terms of an instrument of proxy shall be valid notwithstanding the previous death or insanity of the principal or revocation of the proxy or of the authority under which the proxy was executed, provided that no intimation in writing of such death insanity or revocation as aforesaid shall have been received by the company at the office before the commencement of the meeting or adjourned meeting at which the proxy is used.

CORPORATIONS ACTING BY REPRESENTATIVES AT MEETINGS

28. Any corporation which is a member of the company may by resolution of

thinks fit to act as its representative at any meeting of the company, and the person so authorised shall be entitled to exercise the same powers on behalf of the corporation which he represents as that corporation could exercise if it were an individual member of the company.

APPOINTMENT OF BOARD OF MANAGEMENT

- 29. (a) There shall be no more than eight members of the Board of Management of whom not more than four shall be appointed by Exeter City Council ("the 'A' Members") and not more than four shall be appointed by Exeter Enterprise Agency ("the 'B' Members")
 - (b) The Chairman of the Board and of the Company shall be appointed by and shall at any time be one of the 'A' Members. The Chairman shall have a casting vote at meetings of the Board.
 - (c) The Exeter City Council in respect of any of the 'A' Members and Exeter Enterprise Agency Limited in respect of any of the 'B' Members may terminate the membership of the Board of any of the 'A' Members or of the 'B' Members respectively by notice in writing to that effect delivered or sent to the Registered Office of the Company
 - (d) On any 'A' Member ceasing to be a Member of the Board for any reason Exeter City Council may appoint a member of the Board in place of such 'A' member and on any 'B' Member ceasing to be a member of the Board for any reason Exeter Enterprise Agency Limited may appoint a member of the Board in place of such 'B' member.

POWERS AND DUTIES OF BOARD OF MANAGEMENT

31. The business of the Company shall be managed by the Board of Management who may pay all expenses incurred in promoting and registering the company, and may exercise all such powers of the company as are not, by

these Articles and to such regulations being not inconsistent with the aforesaid provisions as may be prescribed by the company in general meeting; but no regulation made by the company in general meeting shall invalidate any prior act of the Board which would have been valid if that regulation had not been made.

- 32. All cheques promissory notes, drafts, bills of exchange and other negotiable instruments and all receipts for moneys paid to the company, shall be signed drawn accepted endorsed or otherwise executed as the case may be in such manner as the directors shall from time to time by resolution determine.
- 33. The Board shall cause minutes to be made in books provided for the purpose:-
 - (a) of all appointments of officers made by the Board
 - (b) of the names of the members of the Board present at each meeting of the Board and of any committee of the Board
 - (c) of all resolutions and proceedings at all meetings of the company and of the Board and of committees of Board;

and every member of the Board present at any meeting of the Board or committee of the Board shall sign his name in a book to be kept for that purpose.

DISQUALIFICATION OF MEMBERS OF BOARD OF MANAGEMENT

- 34. The office of a member of the Board shall be vacated if the member of the Board:-
 - (a) becomes bankrupt or makes any arrangement or composition with his creditors generally; or
 - (b) becomes prohibited from being a director of a Company by reason of any order made under Sections 296 to 300 of the Act; or
 - (c) becomes of unsound mind; or
 - (d) resigns his office by notice in writing to the company; or
 - (e) ceases to be a director or member of the Board by virtue of

any provision of the Act

A member of the Goard shall not vote in respect of any contract in which he is interested or any matter arising thereout, and if he does so vote his vote shall not be counted.

PROCEEDINGS OF BOARD OF MANAGEMENT

- 35. The Board may meet together for the despatch of business adjourn and otherwise regulate their meetings, as they think fit. Questions arising at any meeting shall be decided by a majority of votes. In the case of an equality of votes the chairman shall have a second or casting vote. A member of the Board may, and the secretary on the requisition of a member of the Board shall, at any time summon a meeting of the Board. It shall not be necessary to give notice of a meeting of the Board to any member of the Board for the time being absent from the United Kingdom.
- 36. The quorum necessary for the transaction of the business of the Board shall be at least one 'A' Member and one 'B' Member
- 37. Notwithstanding Article 36 should the number of directors tall below three the continuing members of the Board may act until such time as replacement members are appointed under provisions of these Articles.
- 3d. If at any meeting the chairman is not present within five minutes after the time appointed for holding the same the 'A' Members present may choose one of their number to be chairman of the meeting.
- 39. The Board may delegate any of its powers to committees consisting of such member or members of their body as they think fit. Such a committee may be a managing committee and the Board may entrust to and confer upon any such committee or the managing committee any of the powers exerciseable by the Board upon such terms and conditions and with such restrictions as the Board may think fit

- and either collaterally with or to the exclusion of their own powers and the Board may from time to time revoke, withdraw, alter or vary all or any of such powers.
- 40. A committee may elect a chairman of its meetings; if no such chairman is elected or if at any meeting the chairman is not present within five minutes after the time appointed for holding the same, the members present may choose one of their number to be chairman of the meeting.
- 41. A committee may meet and adjourn as it thinks proper. Questions arising at any meeting shall be determined by a majority of votes of the members present, and in case of an equality of votes the chairman shall have a second or casting vote.
- 42. All acts done by any meeting of the Board or of a committee of Board or by any person acting as a member of the Board notwithstanding that it be afterwards discovered that there was some defect in the appointment of any such member of the Board or persons acting as aforesaid or that they or any of them were disqualified be as valid as if every such person had been duly appointed and was qualified to be a member of the Board.
- 43. A resolution in writing signed by all the members of the Board for the time being entitled to receive notice of a meeting of the Board shall be as valid and effectual as if it had been passed at a meeting of the Board duly convened and held.

GENERAL MANAGER

- 44. The Board may from time to time appoint a General Manager for such period and on such terms as they think fit and, subject to the terms of any agreement entered into in a restricular case, may revoke such appointment.
- 45. The Board may entrust to and confer upon such the powers exerciseable by them upon such that conditions and

with such restrictions as they think fit and either collaterally with or to the exclusion of their own powers and may from time to time revoke, withdraw, alter or vary all or any of such powers.

SECRETARY

- 46. The secretary shall be appointed by the Board for such term at such remuneration and upon such conditions as they may think fit; and any secretary so appointed by them may be removed by them.
- 47. A provision of the Act or these articles requiring or authorising a thing to be done by or to a member of the Board and the secretary shall not be satisfied by its being done by or to the same person acting both as member of the Board and as, or in place, of the secretary.

THE SEAL

48. The Board shall provide for the safe custody of the seal which shall only be used by the authority of the Board or a committee of the Board authorised by the Board in that behalf, and every instrument to which the seal shall be affixed shall be signed by a member of the Board and shall be countersigned by the secretary or by a second member of the Board or by some other person appointed by the Board for the purpose

ACCOUNTS

- 49. The Board shall cause proper books of account to be kept with respect to:-
 - (a) all sums of money received and expended by the company and the matters in respect of which the receipt and expenditure takes place;
 - (b) all sales and purchases of goods by the company;
 - (c) the assets and liabilities of the company.

Proper books shall not be deemed to be kept if there are not kept such books of account as are necessary to give a true and fair

- view of the state of the company's affairs and explain its transactions.
- 50. The books of account shall be kept at the registered office of the company or, subject to section 222 of the Act at such other place or places as the Board think fit and shall always be open to the Board or any member thereof.
- 51. The Board shall from time to time determine whether and to what extent and at what times and places and under what conditions or regulations the accounts and books of the company or any of them shall be open to the inspection of members not being members of the Board and and no member (not being a member of the Board) shall have any right of inspecting any account or book or document of the company except as conferred by statute or authorised by the Board or by the company in general meeting.
- 52. The Board shall from time to time in accordance with the provisions of the Act cause to be prepared and to be laid before the company in general meeting such as profit and loss accounts balance sheets group accounts (if any) and reports as are referred to in the Act.
- 53. A copy of every balance sheet (including every document required by law to be annexed thereto) which is to be laid before the company in general meeting together with a copy of the auditors report shall not less than twenty-one days before the date of the meeting be sent to every member of the company provided that this article shall not require a copy of those documents to be sent to any person of whose address the company is not aware.

AUDIT

54. Auditors shall be appointed and their duties regulated in accordance with the Act.

NOTICES

- 55. A notice may be given by the company to any member either personally or by sending it in the post to him or his registered address or (if he has no registered address within the United Kingdom) to the address, if any, within the United Kingdom supplied by him to the company for the giving of notice to him. Where a notice is sent by post service of the notice shall be deemed to be effective by properly addressing, prepaying and posting a letter containing this notice and to have been effected in the case of a notice of meeting at the expiration of twenty-four hours after the letter containing the same is posted and in any other case at the time at which the letter would be delivered in the ordinary course of post.
- 56. Notice of every general meeting shall be given in any manner hereinbefore authorised to:-
 - (a) every member except those members who (having no registered address within the United Kingdom) have not supplied to the company an address within the United Kingdom for the giving of notices to them;
 - (b) every person being a legal personal representative or a trustee in bankruptcy of a member where the member but for his death or bankruptcy would be entitled to receive notice of the meeting; and
 - (c) the auditor for the time being of the company.

No other person shall be entitled to receive notices of general meetings.

We the several persons whose names and addresses are subscribed are desirous of being formed into a company in pursuance of these Articles of Association.

Names, addresses and descriptions of subscribers;

(BERNARD FROMB)

For and on behalf of and as agent for the Subscriber Exeter City Council

Mitcheef. (IAN MARTIN LAHTEHEAD)

For and on behalf of and as agent for the Subscriber Exeter Enterprise Agency Limited

Dated this JR day of Persuany 1986

Witness to the above signatures.

Collabor (A.E.C. LLOYD)

Soliator

17/5 Stones,

EXETER.



COMPANIES FORM No. 10

Statement of first directors and secretary and intended situation of registered office



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	Name of company			
	EXETER WORKSHOPS LIMITED			
	The intended situation of the registered office of the company on incorporation is as stated below			
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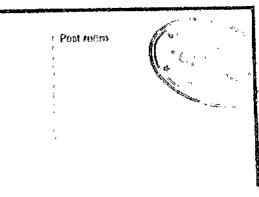
For official Use

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Presentor's name address and reference (if any):

Stones, Northernhay Place, Ezeter, EX4 3QQ, Devon.

Ref: AL



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		Nationality	
Previous name(s) (note 3) None Address (note 4)		British	
		Date of birth (where applicable)	
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CERTIFICATE OF INCORPORATION OF A PRIVATE LIMITED COMPANY

No. 1,98933

I hereby certify that

CXCTUR JORKSHOPS LIMITED

is this day incorporated under the Companies Act 1985 as a private company and that the Company is limited.

Given under my hand at the Companies Registration Office,

578 11986

Cardiff the

la bassalle de man

an authorised officer